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AKTIESELSKABET Arbejdernes Landsbank

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Gert R. Jonassen Chief Executive

## Agenda

for the annual general meeting of Arbejdernes Landsbank, Wednesday, 10 March 2010.

- 1. Report on the activities of the Bank in 2009.
- 2. Submission of the audited annual report and auditor's report, cf. section 24(2) of the articles of association.
- 3. Proposed appropriation of profit according to the annual report, cf. section 25 of the articles of association.
- 4. Proposals received, including proposed amendments to sections 3,4,5,6,8,9,11,12,13, 14,15,16,17,18,19,20 and 23 of the articles of association.
- 5. Election of members to the Board of Representatives, cf. section 18 of the articles of association.
- 6. Election of auditors, cf. section 23 of the articles of association.



Ebbe Castella Senior Executive Vice President

## Annual Report 2009

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## Group overview

## AKTIESELSKABET Arbejdernes Landsbank COPENHAGEN

DKK '000

Share capital	300,000
Equity	2,939,710
Profit for the year	75,581

All subsidiaries are fully owned by the parent company

### AL Finans A/S

GLOSTRUP

DKK	'000
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Share capital	6,000
Equity	51,012
Profit for the year	7,181

# Handels ApS Panoptikon

	DKK '000
Share capital	500
Equity	12,841
Profit for the year	118

### Financial crisis and consolidation



In 2009, the financial crisis brought about considerable losses in the financial sector, as well as unemployment rises in Denmark. As a result, several banks have experienced great difficulties in the past year, and some banks have even had to give up entirely, consequently having to be taken over by the Financial Stability Company.

The trade and industry sector was affected by the crisis; one of the reasons for adopting "Bank Package II" at the beginning of 2009. This gave banks the opportunity to strengthen their capital base by means of government subscription of hybrid core capital. Accordingly, banks can now obtain a three-year state-funded guarantee for raising loan capital.

Arbejdernes Landsbank chose not to obtain hybrid core capital from the government ("Bank Package II"), on the basis of our financial position. The Bank's core capital ratio is 12.1 per cent, which is higher than the government's recommendations.

However, we have accepted a State guarantee of up to EUR 750 mill. (about DKK 5.6 bn.) in order to ensure our financial position and funding. If the financial markets should experience instability when "Bank Package I" expires on 30 September 2010, Arbejdernes Landsbank is secured by means of this State guarantee, and can use it to raise liquidity either in Denmark or abroad.

The accounting figures for banks announced in the course of 2009, have shown that the crisis has had a significant impact on the banking sector's write-downs on loans and receivables. Customers have been unable to pay off loans and credits, which emphasises that we are experiencing a very serious financial setback. Many people fear that it may take several years to regain the financial activity we experienced before the crisis set in.

Lending activities of Arbejdernes Landsbank are at the same level as at the end of 2008. Despite ongoing settlement of the current loan portfolio, the Bank has been able to provide further loans, meaning that total loans remained the same. In respect to deposits, the Bank saw a growth rate of 12.2 per cent. This means that Arbejdernes Landsbank is competitive, and that the surrounding world has great confidence in the Bank. At the end of 2009, group deposits, including pools, amounted to DKK 21.4 bn.

Arbejdernes Landsbank has also been affected by the financial realities, as can be seen from this Annual Report for 2009. Write-downs on loans, etc. amounted to DKK 308.7 mill., and the write-down ratio was 1.4 per cent, which is an unsatisfactorily large figure. Write-downs are broken down by all groups of customers, and also include Arbejdernes Landsbank's share of losses in the Financial Stability Company of DKK 51.9 mill. in total.

Despite the write-downs, the Arbejdernes Landsbank Group saw a profit of DKK 117.7 mill. before tax at the end of 2009. This result is due to good returns on the Bank's funds that were invested in the securities markets. Additionally, the Bank saw a satisfactory net growth in new customers of 6,700. This figure does not include customer growth after the take-over of five branches from Roskilde Bank.

Overall, the Bank's results were satisfactory at the end of 2009, as we acknowledge that 2009 was not an easy year for the financial sector.

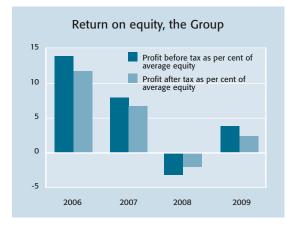
The Bank celebrated its 90th anniversary in 2009. No matter its age, Arbejdernes Landsbank is full of vitality, which is also witnessed by the above. At Arbejdernes Landsbank we believe that we are wellprepared for future challenges. The 2009 results give the bank a capital base of nearly DKK 3 bn. We employ good people who make great efforts to meet the needs of our customers every day. We also have a clear vision for the direction we would like the Bank to take. This is a good basis for meeting the future and any challenges it may bring.

On behalf of the Board of Directors and the Executive Management, I would like to thank the Bank's shareholders, Local Council and customers for their cooperation in 2009. I would also like to thank the Bank's employees for their hard work and commitment in 2009. I look forward to the coming year.

On behalf of the Board of Directors **Poul Erik Skov Christensen** *Chairman of the Board of Directors* 

### Result for the year

The Arbejdernes Landsbank Group had a profit before tax of DKK 117.7 mill. in 2009 and DKK 75.6 mill. after tax. Return on average Group equity was 4.1 per cent before tax and 2.6 per cent after tax. This result is satisfactory in light of the Bank's expenses for inclusion in "Bank Package I".



No events have taken place after end of the financial year which have a significant impact on the assessment of the annual report.

Profit from operating activities according to the core earnings model can be illustrated as follows:

#### Core earnings model, the Group

	2009 DKK mill.	2008 DKK mill.	Change DKK mill.
Net interest income	930.6	766.2	164.4
Net fees and commissions etc.	268.7	246.4	22.3
Core earnings, excl. trade earnings	1,199.3	1,012.6	186.7
Trade earnings	81.7	87.2	-5.5
Core earnings, total	1,281.0	1,099.8	181.2
Staff costs	-574.0	-518.8	-55.2
Administrative expenses etc.	-564.3	-407.9	-156.4
Core results before write-downs	142.7	173.1	-30.4
Write-downs on loans, etc.	-308.7	-146.3	-162.4
Core results	-166.0	26.8	-192.8
Investment portfolio earnings, excl. equity investments	369.7	-169.2	538.9
Equity investments	-86.0	54.8	-140.8
Profit before tax	117.7	-87.6	205.3
Taxes	-42.1	27.8	-69.9
Results	75.6	-59.8	135.4

Results for 2009 were characterised by:

- An increase in core earnings, excl. trade earnings of 18.4 per cent.
- Cost increase of 22.8 per cent.
- Write-downs on loans, etc. of DKK 308.7 mill.
- Investment portfolio earnings, excl. investment securities of DKK 369.7 mill.

Core results before write-downs of DKK 142.7 mill. against DKK 173.1 mill. in 2008 must be seen in light of increased expenses for the Private Contingency Association concerning "Bank Package I" from DKK 21.7 mill. in 2008 to DKK 79.9 mill. in 2009.

Profit before tax matches the expectations for 2009.

As regards balance sheet developments in 2009, the following can be highlighted:

- Loans have been maintained at the same level and make up DKK 16.9 bn. against DKK 17.4 bn. in the previous year.
- Deposits incl. pooled schemes increased by 12.2 per cent to DKK 21.4 bn.

Group solvency ratio is 13.0 per cent. Comparing this figure with the statutory requirement of 8.0 per cent emphasises the Bank's good financial position.

The Bank does not pay dividends as part of the premise for participating in the state-funded guarantee scheme ("Bank Package I"). Group equity amounted to DKK 2,939.7 mill. at the end of 2009.

Despite the financial crisis, the Group has a good liquidity position, and excess liquidity compared to the statutory requirement is 218.9 per cent.

With the plegde in the individual state-funded guarantee in "Bank Package II" of about DKK 5.6 bn. mentioned above, the Bank can also maintain a good liquidity position in future.

In October 2008, Arbejdernes Landsbank took over five branches from Roskilde Bank located in Copenhagen, Roskilde, Lyngby, Frederikssund and Kalundborg, and these are now a fully integrated part of the Bank.

### Trends in operations

Core earnings, excl. trade earnings have increased by DKK 186.7 mill. to DKK 1,199.3 mill., primarily as a result of increased activity, including the take-over of five branches from Roskilde Bank and expansion of the interest margin. The increase may primarily be related to the net interest earnings from the deposits and loans portfolios, which contributed to a rise of DKK 164.4 mill., corresponding to an increase of 21.5 per cent. Fee and

other operating income accounted for an increase of DKK 22.3 mill. as the fee rates have remained unchanged.

Trade earnings are characterised by less activity, and the financial turbulence has reduced securities trading as a consequence of the hesitance of many customers. The activity decrease has led to a reduction in earnings for 2009 amounting to DKK 81.7 mill. against DKK 87.2 mill. in 2008.

Costs and depreciation rose by DKK 211.6 mill. to DKK 1,138.3 mill. and this is primarily attributable to staff costs, which increased by 10.6 per cent or DKK 55.2 mill. compared to 2008. Other than the consequences of increases in relation to collective agreements, which include a bonus scheme of DKK 14.0 mill., staffcosts increased compared to 2008 for employees from Roskilde Bank who were transferred to Arbejdernes Landsbank in connection with the acquisition of five branches from Roskilde Bank.

Other costs and depreciation show an increase of DKK 156.4 mill., of which additional expenses paid for the Bank's participation in the state-funded guarantee scheme in 2009 amount to DKK 58.2 mill. compared with 2008. Depreciation and amortisation increased by DKK 18.3 mill., primarily because this item was affected by revaluation in 2008 of a number of the Bank's properties of DKK 10.8 mill. in total. In addition, in 2009, the Bank started goodwill amortisation of DKK 4.7 mill. in relation to the take-over of the five branches from Roskilde Bank. Other administrative expenses have increased by DKK 79.9 mill., broken down on an ambitious conversion programme for the branch network, as well as increasing costs in relation to IT operations and development.

Write-downs on loans etc. show a need for write-downs of net DKK 308.7 mill. against DKK 146.3 mill. in 2008. In 2009, the Bank's participation in "Bank Package I" resulted in provisions of DKK 51.9 mill. to cover losses from failing banks under the Financial Stability Company. Subsequently, the Bank has total provisions of DKK 63.7 mill. in relation to the Financial Stability Company. The consequences of the economic slowdown and recession in Denmark has also had a rub-off effect on our customers, as unemployment and a stagnating housing market have increased the Group's risk of losses. The Bank's exposure to the property sector and project development is limited, so this aspect has not given reason for increased write-downs.

The investment portfolio earnings, excl. investment securities, which include the Bank's market risk positions, more than regained lost ground compared with 2008, and a profit of DKK 369.7 mill. against a loss of DKK 169.2 mill. in 2008 is more than satisfactory.

Investment securities show a loss of DKK 86.0 mill. in 2009 against a gain of DKK 54.8 mill. in 2008. This loss is primarily attributable to a negative adjustment of DKK 59.3 mill. in our share in Letpension and our holding in Forsikrings-Aktieselskabet ALKA.

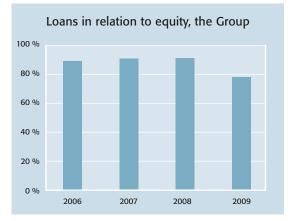
Profit before tax amounts to DKK 117.7 mill. and after provisions for tax of DKK 42.1 mill., the profit for the year is DKK 75.6 mill.

#### Balance sheet

At the end of 2009, the consolidated balance sheet total amounted to DKK 30.5 bn. against DKK 31.8 bn. in 2008.

### Loans

Group loans amounted to DKK 16.9 bn. against DKK 17.4 bn. in 2008. There is continuous growth in loans for cooperative property despite significantly reduced growth rates, whereas an actual slowdown can be seen in relation to building loans. The Bank sees customers showing restraint during this financial crisis by avoiding further indebtedness. In addition to this, the Group is also concerned that growth takes place on a sustainable basis.



### Deposits

Group loans, including pools, have increased by DKK 2.3 bn. to DKK 21.4 bn., corresponding to a growth rate of 12.2 per cent. The Bank's high interest-rate products, in particular, account for increased growth of DKK 2.1 bn. and an increase of DKK 0.4 bn. on pension products testifies to a considerable propensity to save.

### Equity

Equity amounted to DKK 2,939.7 mill. at the end of 2009 against DKK 2,847.5 mill. at the end of 2008. In addition to consolidation of the result for the year after tax, the difference is attributable to an adjustment of the revaluation reserve on the Bank's properties by DKK 16.6 mill.

### Outlook for 2010

In relation to the Danish economy, we expect the restructuring of economic activity to continue, pulled forward by progress in our neighbouring countries and by increased domestic consumption. However, in future, Danes have to grow accustomed to lower economic growth rates than those seen before the crisis.

The extent of private consumption will become a determining factor for the economy in 2010. Danes will obtain extraordinarily high increases in disposable income as a consequence of the tax reform, as well as low inflation rates and interest rates. The national economy is dependent on Danes spending this financial gain on consumption, and that Danes are not cautious and save their money instead.

Unemployment is expected to increase in most of 2010, while inflation is expected to remain low.

Danmarks Nationalbank is expected to raise its leading short-term interest-rate in the second half of 2010 as the ECB raises its interest rate. This means that debtors with floating-rate loans can expect more expensive housing loans when these are to be refinanced in December 2010.

The long-term bond yield is expected to remain low, however there may be a small increase during 2010 due to low inflation and moderate GDP growth.

The financial crisis will be a "dark horse". Although it seems the crisis has peaked, there is still great uncertainty, and major events may result in a re-escalation. We received a warning of this at the end of 2009, when economic problems in Dubai World and Greece filled the financial news.

Therefore, the Group expects that 2010 will not be an easy year, but we will continue to work for an objective of 5 per cent growth in our customer base, while maintaining our objective regarding sustainable growth.

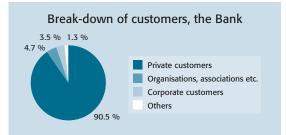
The Group expects a positive result in 2010, and although uncertainty remains especially regarding to economic trends, we consider the risk of losses on our customers' lending exposures to have reached a peak in 2009. However, depending on unemployment developments, we may need to continue write-downs on losses in 2010.

Profit before tax is expected to be DKK 60 mill.

### **Business foundation**

In 2009 Arbejdernes Landsbank celebrated its 90th anniversary, and the initial intention of reducing the dependency of trade unionism on private banks in connection with industrial disputes has proven its sustainability.

Today the Bank has more than 200,000 customers and total assets of DKK 30 bn., with a main target group of wage earners, small and medium-sized enterprises as well as labour organisations and trade unions.



The Bank has a national network of 66 branches throughout Denmark. With advanced home-banking facilities and 24 hour access to a number of our branches with a lobby, our customers are always ensured easy access to the Bank. In 2010, the Bank will be opening a new branch on Kertemindevej near Odense as a replacement for branches in Vollsmose and Munkebo. The Bank is also expecting to set up a new branch office in Køge.



The Bank offers bank products to private customers, associations as well as corporate customers. In addition to offering the traditional products and services of a nationwide bank, the Bank has entered into cooperation with a number of financial partners in order to ensure our customers' access to a wide range of financial services at competitive prices. Qualified and committed staff, who are constantly striving for an ever higher professional and ethical standard guarantee our credibility for our customers and for our cooperation partners.

Arbejdernes Landsbank is a limited company, and the share capital amounts to DKK 300 mill. The Bank's shares are not listed on a stock exchange, and may only be traded through the Board of Directors of the Bank and at a maximum price of par. After consultation with the Board of Representatives, the Board of Directors has been authorised to increase the company's share capital by up to DKK 500 mill. until March 2010.

In 2008, the Bank received subordinate loan capital of a total of DKK 328 mill. from some of the Bank's owners.

The Bank has been pledged an individual statefunded guarantee of DKK 5.6 bn. from the Financial Stability Company to help ensure the Bank's cash resources. The Bank has had no need to apply for statefunded subordinated debt under "Bank Package II".

The Board of Directors comprises 11 members, of whom seven are elected from the members of the Board of Representatives, and the remaining four members are elected by the employees.

Up to 27 members are elected to the Board of Representatives at the general meeting, while three members are elected by the employees.

Both the Board of Directors and the Board of Representatives are paid fixed remuneration. The Executive Management are also paid a fixed salary.

The Board of Directors has set up an audit committee in accordance with "Executive Order on audit committee in undertakings and groups under the supervision of the Danish Financial Supervisory Authority". The committee will be responsible for reviewing matters relating to accounting, auditing and security. The committee consists of three members from the Board of Directors, and Executive Director, Lars Andersen, is the Chairman.

The Board of Directors has chosen to elect Executive Director, Lars Andersen, as an independent and specifically qualified member of the committee because of his long background from undertakings with similar accounting conditions, including management of economic and risk-related conditions. In the view of the Board of Directors, Mr Andersen's background means that he will be able to make the required assessment of whether the presentation of financial statements of Arbejdernes Landsbank, internal control, risk management and statutory audits are carried out appropriately.



Shares in Arbejdernes Landsbank do not hold special restrictions on voting rights, and are owned by more than 22,900 shareholders, of whom 22,200 are private individuals.

The following organisations and individuals may be shareholders in Arbejdernes Landsbank:

- Employee organisations and their members.
- Political organisations with which Danish employee organisations cooperate.
- Cooperative enterprises, consumer cooperative societies and cooperatives as well as organisations, enterprises or associations which these have established or establish.
- Arbejdernes Landsbanks Fond.
- Public and other institutions, organisations or enterprises, in which Danish employee organisations have a commercial interest.

The following of the Bank's shareholders hold shares with a nominal value of at least 5 per cent of the share capital:

Dansk Metal Nyropsgade 38, 1780 København V

FOA – Fag og Arbejde Staunings Plads 1-3, 1790 København V

Fagligt Fælles Forbund – 3F Kampmannsgade 4, 1790 København V

Forbundet Træ-Industri-Byg i Danmark – TIB Mimersgade 41, 2200 København N

HK/Danmark Weidekampsgade 8, 0900 København C

Fødevareforbundet NNF C. F. Richs Vej 103, 2000 Frederiksberg

Fagligt Fælles Forbund – 3F holds shares of which the total nominal value is at least 20 per cent of the share capital.

The Group is composed of A/S Arbejdernes Landsbank and the following subsidiaries:

- Finansieringsselskabet AL Finans A/S, with a product range concentrating on car financing with leasing and factoring. The company employed an average of 44.8 staff in terms of full-time employees in 2009.
- Handels ApS Panoptikon which supplies holidays for the employees. The company has not employed any staff during the financial year.

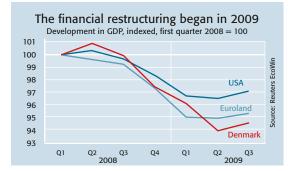
### The financial markets 2009

### 2009: The restructuring begins

The international crisis slowed down significantly during 2009, owing to massive capital influx from central banks to the financial system as well as the Government's help packages.

In the wake of the financial crisis came the worst economic downturn for the world economy since the Great Depression of the 1930s.

The world economy was nearly hit by another depression, but this time world leaders had learned from their mistakes in the 1930s. By means of quick and massive financial adaptations, such as tax cuts and increased public investments, the edge was taken off the troubled economy, and during the second half-year, a financial restructuring began in most countries.



Overall activity (GDP) fell by about 2.5 per cent in the US and about 4 per cent in the eurozone, respectively.

However, industry and exports had it worse. When the crisis was at its highest in the spring of 2009, industrial production in the eurozone countries was 20 per cent under the 2008 level, whereas exports were 23 per cent under the 2008 level. The massive slowdown was primarily due to comprehensive reductions in inventories world-wide.

Therefore, it is no wonder unemployment rose. So far more than 7 million jobs have been lost in the US during the crisis, and unemployment has increased to 10 per cent, which is more than a doubling compared with the level before the crisis. Unemployment has risen to 10 per cent in the eurozone as well, curbed however, by for example state-funded employmentrelated part-time schemes in Germany.

For several months of 2009, inflation was below zero in the US and euroland, but took at positive turn at the end of the year due to rising oil prices.

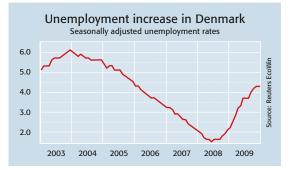
Public finances were affected by the economic crisis in all countries due to increased public spending and

falling tax revenues. The US was affected the most; the government deficit in 2009 reached 11 per cent of GDP, whereas the figure was 6 per cent in Euroland - twice as much as the Stability Pact permits for euro countries. Thus, the crisis spread to public finances in 2009. In the coming years, the effect of the crisis is likely to affect citizens, who will probably need to pay the bill in the form of higher taxes and less welfare benefits than before the crisis.

### Danish economy seriously affected by the crisis

Danish society's overall economic activity (GDP) decreased by around 4 per cent in 2009, which is the most profound economic setback since the 1930s. Furthermore, activity levels in Denmark were relatively higher than in most of the other countries that we normally compare ourselves with, as the housing bubble in Denmark was much bigger than in many other countries.

The activity decrease led to an increase in unemployment from 1.6 per cent in June 2008, the lowest level ever, to around 4.3 per cent at the end of 2009. Compared with other countries, this is still a very low level, but it must be taken into account that this percentage would be somewhat higher, if a number of unemployed people had not been left out of the unemployment statistics.



The economic crisis had a serious impact on public finances, which went from a surplus of DKK 60 bn. in 2008 to a deficit of around DKK 50 bn. in 2009; a reduction of DKK 110 bn. in just one year. This is a much bigger shift than in our neighbouring countries, measured in relation to these countries' GDP. The shift is caused by the economic crisis which means lower tax income and higher public spending. In addition, fiscal policy was adjusted to boost economic activity.

Danish economy has previously been praised internationally, but the economic crisis means focus has shifted towards less attractive sides of the economy, such as poor competitiveness in relation to the rest of the world, several years with falling productivity, and general high indebtedness of families.

#### Historically low central bank interest rates

The profound world economic crisis led to further reductions in the leading, short-term interest rate of European central banks. The European Central Bank (ECB) lowered its leading short-term interest-rate by a total of 150 base points to 1.00 per cent, which has been the level since May 2009. The ECB also made unlimited liquidity available to banks in the eurozone.

Danmarks Nationalbank lowered its interest rate even more, i.e. by a total of 255 base points to 1.20 per cent at the end of the year. This was the lowest interest rate in the almost 200-year history of Danmarks Nationalbank. Danmarks Nationalbank interest rates were significantly higher than the ECB interest rate at the beginning of 2009 on account of the pressure on the Danish krone (DKK) at the end of 2008. However, as the year progressed, foreign currency began to flow into the foreign exchange reserves, and as a result, the Danish krone was strengthened and Danmarks Nationalbank could commence a series of interest-rate reductions, restricting the spread to the ECB short-term interest rate.

In the US, the leading interest rate remained unchanged in the interval 0.00-0.25 per cent all year.

### Bond yield remained low

In Europe, bond yield remained low on account of the economic crisis, low inflation and low central bank rates. Many analysts had feared that the fierce pressure on the demand for new government bonds would put interest rates under pressure, but because of a great abundance of liquidity in the financial system this did not happen.

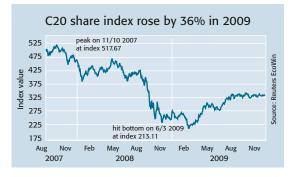
In Denmark, the yield on 10-year government bonds rose by a quarter percentage point during 2009 to 3.68 per cent at the end of the year. The yield on 30-year mortgage-credit bonds decreased slightly as credit bonds fared well in 2009 all over the world. Short-term mortgage-credit bonds fared best; the yield more than halved during the year and ended at below 2 per cent to the satisfaction and joy of the many Danes who have financed their homes with floating-rate housing loans.



#### 2009 was a good year for shares

The share market once again proved its ability to predict the end of a recession much earlier than others. Global share markets hit price bottom in mid-March and then rose markedly throughout the rest of the year. Other than predicting economic progress, share markets were also supported by the liquidity abundance within the financial system, which increased investors' willingness to take risks. Companies' earnings also developed positively due to strict focus on general cost-saving.

The benchmark Danish share index, C20, rose by 36 per cent during 2009, which should be seen against a reduction in prices of 49 per cent in 2008. There is a long way to go before the C20 index is back at the October 2007 level. Even with the increase throughout 2009, the index is 181 index points lower than when the index peaked at 518 in October 2007.



For foreign shares, the highest return was on shares from emerging markets in 2009, which rose by 74 per cent and reflected investors' increased willingness to take risks. Increases on the American S&P500 share index and the eurozone Eurostoxx50 index were more moderate at 23 per cent and 21 per cent, respectively.

### Danish krone on strong side of euro parity

The central rate of the Danish krone was strong against the euro throughout 2009, which meant Danmarks Nationalbank was able to lower its leading interest rate.

The trade-weighted DKK rate saw modest fluctuations following rather significant increases in the two previous years. This means that there was no further reduction in competitiveness for Danish exports other than pure currency conditions.

### 2009 work for Vision 2012

2009 was yet another busy year for the Bank where the work on realising Vision 2012 gathered momentum:

"Arbejdernes Landsbank is an independent bank rooted in the local community with a national network of branches.

Arbejdernes Landsbank will in 2012 be one of the five best known Danish banks. We have an ambition of sustainable growth. Up until 2012 we should have an annual net intake of primary customers.

Arbejdernes Landsbank has a reputation as a serious and competitive bank with high ethics, focusing on the customer. We are the natural choice for private individuals, corporate customers as well as associations and trade unions.

Arbejdernes Landsbank ensures high value for all customers by focusing proactively on trust, credibility and professionalism. We organise, simplify and streamline our work processes and decision-making processes on the basis of the needs of our customers.

We have products of high quality and attractive and transparent prices. We focus on exploiting the development in relevant financial business areas.

Arbejdernes Landsbank has a comprehensive supply of financial services which will continuously be secured through cooperation with relevant financial partners in 2012.

In 2012 Arbejdernes Landsbank will have strengthened our competency in the corporate area significantly, and ensured local accessibility.

Arbejdernes Landsbank is an attractive workplace with a winner culture that rewards personal development, performance and potential, and where good management is taken for granted.

Arbejdernes Landsbank must provide a return on invested capital in order to ensure that the business continues to exist and progress with an attractive return for owners".

On the basis of the Bank's Vision 2012, we have selected five strategic key points for initiatives that we focused on in 2009:

- Exposure
- Sustainable growth
- Competitiveness
- Attractive workplace
- Efficient work processes

### Exposure

### We are building on sound values

In May 2009, we started a new part of our image campaign with the slogan: "Building on sound values". Other than the more traditional marketing initiatives, this campaign was followed by several different activities which all had the common denominator that they were not necessarily about cool cash.

### Motivated learning

In 2009 together with Svend-Erik Schmidt, an expert in learning styles, writer and founder of Danmarks Læringsstilscenter, Arbejdernes Landsbank organised 13 lectures and three activity meetings, under the headline "Motivated learning", which attracted more than 2,600 participants. We have received very positive responses from parents and teachers throughout Denmark, and our cooperation and lectures will continue in 2010.

### What makes you rich?

We asked the Danish population what wealth means to them. The question posted on our website was: "What makes you rich?". Many people gave good replies, and this debate will continue in 2010 at www.al-bank.dk.

### Entertaining movies for the whole family

Autumn break is a good week for movies, and Arbejdernes Landsbank secured good and visible sponsorship of the family movie "Storm" which warmed the hearts of parents and children. In 2010, we will be following up with another movie sponsorship; this time "Far til fire - på japansk".



### Life style lectures

Danes want to hear about healthy lifestyle, both mental and physical. Accordingly, we had great success with our lifestyle events with kayaker Arne Nielsson and health coach Chris MacDonald.

We will follow up with several lifestyle lectures in 2010, presenting among others lifestyle expert Christine Feldthaus, best known from the TV show on DR1 *"Kender du typen?"*.

### Ice hockey sponsorship

Our sponsorship of AL-Bank Ligaen continued in 2009 and will continue in 2010. We are following developments in Danish ice hockey vigorously, and we continue to regard the sponsorship as a core activity in our marketing efforts.

### Sustainable growth

We are still attracting many new customers. In 2009, the net intake was more than 4%; a result accomplished without acquisition of branches from other banks.

Arbejdernes Landsbank bases its growth strategy on the principle of sustainable growth and not solely on the highest possible profit for owners.

We want a business where agreements are made between two satisfied parties. In our credit policy we strive to take no unnecessary risks for customers or the Bank.



## Competitiveness

In 2009 we aimed at making our bank products competitive. We do not want to be the most expensive, nor can we be the cheapest bank, as we believe there is a connection between price and quality. Independent surveys throughout the year have shown us that we have been successful with this strategy.

### Successful cooperative property concept

The Arbejdernes Landsbank cooperative property concept has been a success. Strong focus on advisory services in connection with financing private cooperative property in 2009 has strengthened the value of the Bank's cooperative property concept for our customers.



Resources will therefore continue to be allocated to maintenance and further development of this concept. The team of cooperative property advisors will be supported so that they can continue to live up to our ambition of being the leading player in this area.

### Attractive workplace Policy on absenteeism due to sickness

In our efforts to become an attractive workplace, in 2009 the Bank worked together with employees in our efforts to introduce a new policy on absenteeism due to sickness.

The aim is to deal with absenteeism due to sickness in a more structured and uniform way, so that employees and managers know what to do and what to expect.

The objective is for the individual employee to maintain his or her attachment to the Bank to get the employee back to work faster. Already existing routines and practices have been clarified while at the same time incorporating new legislative rules into the new policy.

The Bank is also focusing on health-promoting initiatives. All employees are offered the opportunity to receive treatment at a health centre. We have also introduced a fruit scheme where fresh fruit is available every day.

In 2010 we will focus more on stress by introducing a stress policy.

### Flexitime scheme

The balance between work and family life is of great importance on the labour market.

Studies have shown that the introduction of a flexitime scheme has great importance for the company's efficiency and productivity, and for the employee it means a great deal for their job satisfaction, wellbeing, and motivation.

In continuation of the collective bargaining rounds between the Bank and employees, a trial scheme effective from January 2010 has been introduced in the form of a flexitime scheme, where the individual employee has the possibility of organising his or her daily working hours.

The scheme enables employees to come in early or leave early, thus creating greater harmony between work and family life.

### Recruitment and development

In 2009, 31 trainees from Arbejdernes Landsbank completed the financial trainee education programme. When they have completed the programme, the newly trained customer advisors continue their training with the Academy programme in Financial Advice. The Academy programme is a qualifying programme for future customer advisors at the Bank, training them to provide professional and competent advisory services in future.

In 2009, the Bank had the lowest staff turnover for many years: 3.21 per cent. In spite of the low turnover, 12 trainees and a financial economist were employed in 2009.

In 2010, we expect to employ 11 financial trainees and five financial economists.

### Talent development

In the spring 2009, the Bank's first talent development programme was completed. At that time, 11 young talents had completed a 12-month intensive development course. The aim was to develop the participants competencies, and prepare them for a more complex job in the Bank.

Upon completion of the talent programme, 75 per cent of participants moved on to a new and more complex job. The success speaks for itself!

### New customer advisor training programme

In 2009, the Bank carried out its largest training activity for several years, i.e. new training programmes for all customer advisors. The training programme focused on preparing advisors to provide customers with good advice so that new and old customers experience quality in the Bank's services and continue their relationship with the Bank.

The Bank has trained a team of 17 internal instructors, who have travelled to all of the Bank's 66 branches and provided advisors with training locally. Theory was thus immediately converted into practice. In addition, all managers have participated in a course to enable them to support advisors in their daily development.

This was a huge success, and we expect to reap the benefits of these training programmes in future years.

## Efficient work processes

The banking sector is always working on improving conditions for customers by streamlining work processes. This year, the Payment Services Act has been a significant initiative in connection with ensuring customers increased transparency. Another initiative has been the introduction of electronic land registration, which unfortunately still has not lived up to the promises of shorter case administration time, but we expect that this will happen in 2010.

Internal processes must regularly be made more efficient in order for the Bank to dedicate as much time as possible to dialogue with our customers. Therefore, the Bank has continued its efficiency efforts within the scope of the efficiency project AL-PRO.

In 2010 we will really start seeing the effects of the many small and large improvements. Examples of such improvements are: separate system guides to ensure flawless standard routines, systematic knowledge-sharing in 'ErfaTeams' among managers, as well as focus on streamlining everyday operations, as an integral part of the Bank's management and employee development.

## Social responsibility

# Arbejdernes Landsbank is built on the concept of social responsibility

In recent years, corporate social responsibility (CSR) has entered political as well as many corporate agendas. Arbejdernes Landsbank has a long history of social responsibility since the Bank was founded in 1919.

The purpose of founding the Bank was not merely to make money for its shareholders, but also to secure wage earners involved in industrial disputes and offer better and less expensive loan possibilities as an alternative to pawnbrokers.

Arbejdernes Landsbank thus has a 90-year history based on responsibility. Our values were built on responsibility and this remains unchanged.

### CSR in the future

In 2009, the Bank had not drawn up a policy on social responsibility, but it will formulate a clear and business driven CSR policy in 2010. This policy will support Vision 2012 and will be based on the Bank's values.

Therefore, the aim for 2010 is to prepare a CSR policy that is combined with the Bank's primary operations and its way of generating a profit.

Through this policy and specific activities, Arbejdernes Landsbank wishes to undertake even greater social responsibility than it does today by:

- Combining financial results with social responsibility.
- Developing transparent products for our customers.
- Developing the workplace together with our employees.
- Considering environmental improvements in connection with maintenance, renovation and new acquisitions.

# Overview of the development of the Bank

Year	Share capital DKK '000	<b>Equity</b> DKK '000	Total deposits DKK '000	Total loans DKK '000	Balance Sheet DKK '000	Dividends
	DKK UUU	DKK UUU	DKK UUU	DKK UUU	DKK UUU	
1919	2,028	2,053	8,467	6,171	10,845	2 %
1924	2,980	3,113	32,097	27,333	35,743	0 %
1929	3,000	3,153	34,549	27,147	38,117	0 %
1923	4,000	5,809	54,701	30,476	60,895	5 %
1939	5,748	8,298	79,122	53,820	90,975	5 %
1944	6,068	10,383	112,733	39,593	132,318	5 %
1949	9,000	14,656	148,210	106,992	185,173	5 %
1954	12,268	20,029	236,362	166,498	280,877	5 %
1959	20,000	34,361	324,455	208,054	396,974	5 %
1959	20,000	51,194	512,412	391,147	687,722	5 %
1969	73,245	132,224	1,112,641	859,137	2,020,207	8 %
1909	84,010	189,609	1,416,860	1,055,938	1,952,346	8 %
1974	155,000	386,378	3,302,869	2,042,200	4,138,430	8 %
1979	175,000	492,641	4,134,319	2,216,857	5,146,659	8 %
1981	200,000	606,040	4,480,342	2,725,706	5,826,485	8 %
1982	200,000	737,163	5,408,926	3,061,164	6,956,243	8 %
1982	250,000	1,072,901	6,343,780	3,591,311	8,248,399	8 %
1983	250,000	1,065,326		4,113,046	9,193,014	10 %
1985	300,000	1,259,777	7,159,989	4,849,759	11,895,334	10 %
1985			8,892,844			10 %
1980	300,000	1,169,252	12,332,646	6,120,481	15,767,884	10 %
	300,000	1,178,692	9,204,051	6,689,158	13,148,580	10 %
1988	300,000	1,114,226	9,739,026	6,841,645	13,568,986	
1989 1990	300,000	1,038,432	8,874,509	6,816,247	12,114,390	5 % 5 %
	300,000	1,127,053	9,604,343	7,246,667	13,190,238	5% 7%
1991	300,000	1,141,123	10,066,171	7,589,772	13,503,811	
1992	300,000	910,226	9,518,135	6,321,741	11,909,442	0 %
1993	300,000	1,017,069	9,810,743	5,915,726	12,056,005	6 %
1994	300,000	978,775	9,497,094	5,980,578	13,019,924	6 %
1995	300,000	1,107,773	9,366,550	6,120,781	12,481,734	8 %
1996	300,000	1,244,261	9,509,461	5,954,845	12,992,751	8 %
1997	300,000	1,253,927	8,600,579	6,253,048	13,593,738	8 %
1998	300,000	1,324,771	9,073,724	6,129,112	13,634,397	9 %
1999	300,000	1,366,063	8,703,307	5,767,079	13,304,523	8 %
2000	300,000	1,447,765	8,647,361	6,612,586	14,694,356	8 %
2001	300,000	1,517,595	9,462,569	6,798,638	13,584,198	8 %
2002	300,000	1,572,733	9,931,401	6,718,055	12,966,789	8 %
2003	300,000	1,776,367	10,064,125	7,243,911	14,818,457	35 %
2004	300,000	1,985,181	11,172,086	7,995,438	17,632,336	18 %
2005	300,000	2,577,002	11,901,912	9,147,135	20,155,354	15 %
2006	300,000	2,826,009	12,635,413	11,158,237	22,266,046	20 %
2007	300,000	2,951,311	14,575,944	13,255,086	25,721,904	20 %
2008	300,000	2,847,539	19,079,536	17,401,113	31,819,407	0 %
2009	300,000	2,939,710	21,406,246	16,954,659	30,512,085	0 %

## Statement by management

We have today presented and adopted the annual report of Aktieselskabet Arbejdernes Landsbank and the Group Arbejdernes Landsbank for the financial year 1 January to 31 December 2009.

The annual report is presented in accordance with the Danish Financial Business Act, including the Executive Order on Financial Reports for Credit Institutions and Investment Companies etc.

The financial statements provide a true and fair presentation of the assets, liabilities, financial situation and results of the Group and the Bank for the financial year 1 January to 31 December 2009.

The management's review provides a true review of the development of the activities and financial situation of the Group and the Bank as well as a description of the most significant risks and uncertainty factors that may influence the Group and the Bank.

We recommend the annual report for adoption at the annual general meeting.

Copenhagen, 2 February 2010

### Executive Management:

В

	Gert R. Jonassen Chief Executive	Ebbe Castella
30	ard of Directors:	
	<b>Poul Erik Skov Christensen</b> Chairman	
	Lars Andersen	Harald Børsting
	Thorkild E. Jensen	Mette Kindberg
	Johnny Skovengaard	Ole Wehlast
	Jette Kronborg	John Markussen
	Ulla Strøm Nordenhof	Henrik Thagaard

Accounting experts elected by the general meeting in accordance with section 23(2) of the articles of association:

**Gita Grüning** *Chairman* Teknisk Landsforbund

Kaj Olsen Head of Treasury Serviceforbundet

## Auditor's report

### Internal auditor's report

We have audited the consolidated financial statements, the annual financial statements and the management's review of Aktieselskabet Arbejdernes Landsbank for the financial year 1 January to 31 December 2009. The Bank's consolidated financial statements and the management's review have been prepared in accordance with the Danish Financial Business Act.

### Basis of opinion

We have conducted our audit in accordance with the Executive Order of the Danish Financial Supervisory Authority on Auditing Financial Undertakings etc. as well as Financial Groups and the Danish Standards on Auditing. These standards require that we plan and perform the audit to obtain reasonable assurance whether the consolidated financial statements, the annual financial statements and the management's review are free from material misstatement.

The audit has been performed in accordance with the division of duties agreed with the external auditors and has included an assessment of procedures and internal controls established, including the risk management organised by management relevant to the entity's reporting processes and significant business risks. Based on materiality and risk, we have examined, on a test basis, the basis of amounts and other disclosures in the consolidated financial statements, the annual financial statements and the management's review, including examining evidence that supports the amounts and disclosures of the annual report. The audit also included evaluating the appropriateness of the accounting policies applied by the Board of Directors and Executive Management as well as evaluating the overall presentation of the consolidated financial statements, the annual financial statements and the management, the annual financial statement and the management as well as evaluating the overall presentation of the consolidated financial statements, the annual financial statements and the management's review.

We have participated in the audit of risk and other material areas and believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our audit has not resulted in any qualification.

### Opinion

In our opinion, the procedures and internal controls established, including the risk management implemented by the Board of Directors and Executive Management aimed at the Group's and the Parent Company's reporting processes and major business risks, are working satisfactorily.

In addition, in our opinion, the consolidated financial statements and annual financial statements give a true and fair view of the assets, liabilities and financial position of the Group and parent company as at 31 December 2009 and of their financial performance for the financial year 1 January 2009 to 31 December 2009 in accordance with the Danish Financial Business Act, and that the management's review gives a true and fair presentation in accordance with the Danish Financial Business Act.

Copenhagen, 2 February 2010

Anne Marie Haas Head of Internal Audit Department

### Independent auditor's report

To the shareholders of Arbejdernes Landsbank.

We have audited the annual financial statements of Aktieselskabet Arbejdernes Landsbank and the Group Arbejdernes Landsbank for the financial year 1 January to 31 December 2009. The annual financial statements comprise the income statement, the balance sheet, the statement of changes in equity and the notes to the financial statements, including accounting policies and management's review. The annual financial statements have been prepared in accordance with the Danish Financial Business Act.

### Management's responsibility for the annual financial statements and the management's review

Management is responsible for the preparation and fair presentation of annual financial statements and a management's review that provide a true and fair presentation in accordance with the Danish Financial Business Act. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of annual financial statements and management's review that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### Auditor's responsibility and the audit performed

Our responsibility is to express an opinion on the annual financial statements and management's review based on our audit. We conducted our audit in accordance with Danish Standards on Auditing. These standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance that the annual financial statements and management's review are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the annual financial statements and management's review. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the annual financial statements and management's review, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the annual financial statements and management's review in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the annual financial statements attements and management's review.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our audit has not resulted in any qualification.

### Opinion

In our opinion, the annual financial statements give a true and fair view of the Group's and the financial institution's financial position as at 31 December 2009 and of their financial performance for the financial year 1 January to 31 December 2009 in accordance with the Danish Financial Business Act, and the management's review gives a true and fair presentation in accordance with the Danish Financial Business Act.

Copenhagen, 2 February 2010

Deloitte Statsautoriseret Revisionsaktieselskab Henrik Priskorn John Ladekarl State Authorised Public Accountants

# Income statement for the financial year 2009

		Group		Bank	
Not	te	2009	2008	2009	2008
		DKK '000	DKK '000	DKK '000	DKK '000
1	Interest income	1,547,966	1,587,138	1,485,816	1,543,543
2	Interest paid	-586,821	-838,821	-586,851	-839,838
	Net interest income	961,145	748,317	898,965	703,705
	Dividends from shares, etc.	14,742	30,956	14,742	30,956
3	Fee and commission income	297,072	284,084	275,696	265,941
	Fee and commission micome	-19,358	-17,896	-5,665	-6,071
	Net interest and fee income	1,253,601	1,045,461	1,183,738	994,531
		1,233,001	1,043,401	1,103,730	554,551
4	Value adjustments	276,669	-71,041	276,784	-72,427
	Other operating income	62,808	58,348	30,709	28,056
5	Staff and administration expenses	-984,286	-860,217	-937,805	-817,285
	Amortisation and depreciation as well as impairment losses on intangible and tangible assets	-40,729	-22,433	-16,803	-2,253
	Other operating costs	-123,729	-53,325	-123,698	-53,235
	Write-downs on loans and receivables, etc.	-308,731	-146,309	-289,878	-120,649
	Value adjustments for holdings in associated and group companies	-17,866	-38,053	-10,568	-47,160
	Profit/loss before tax	117,737	-87,569	112,479	-90,422
		10.150			70.050
6	Tax	-42,156	27,797	-36,898	30,650
	Profit/loss for the year	75,581	-59,772	75,581	-59,772

## Balance sheet as at 31 December 2009

Note	e	<b>Group</b> 2009 DKK '000	<b>2008</b> DKK '000	Bank 2009 DKK '000	<b>2008</b> DKK '000
A	Assets	2111 000	Diat 000	Britt 000	Diat 000
	Cash in hand and demand deposits with central banks	294,640	299,975	294,363	299,875
7	Receivables from credit institutions and central banks	2,233,635	2,896,123	2,230,099	2,893,564
8	Loans and other receivables at amortised cost price	16,943,243	17,351,571	16,954,659	17,401,113
9	Bonds at fair value	8,722,428	8,723,912	8,722,428	8,723,912
10	Shares, etc.	826,116	971,023	826,116	971,023
	Holdings in associated companies	317,261	322,195	317,261	322,195
	Holdings in group companies	0	0	63,853	56,554
	Assets linked to pool schemes	307,761	253,267	307,761	253,267
	Intangible assets	11,172	20,846	10,509	19,501
11	Total land and buildings	461,823	444,328	461,063	443,568
	Owner-occupied properties	461,823	444,328	461,063	443,568
12	Other tangible assets	128,285	135,779	27,412	22,608
	Current tax assets	1,968	2,527	1,968	2,639
13	Deferred tax assets	19,772	62,233	48,926	86,016
	Other assets	239,839	326,771	221,194	301,187
	Prepayments	25,759	23,526	24,473	22,385
7	Fotal assets			30,512,085	
L	iabilities				
	Debt				
14	Debt to credit institutions and central banks	4,390,766	8,320,133	4,390,766	8,320,133
15	Deposits and other debt	21,091,205	18,815,925	21,098,485	18,826,269
	Deposits in pool schemes	307,761	253,267	307,761	253,267
16	Issued bonds at amortised cost price	813,663	499,487	812,669	499,487
	Other liabilities	489,974	662,330	466,747	641,471
	Accruals	28,315	25,637	23,639	21,483
	Total debt	27,121,684	28,576,779	27,100,067	28,562,110
	Provisions				
	Provisions for pensions and similar liabilities	14,133	13,413	14,133	13,413
	Provisions for losses on guarantees	76,961	25,402	76,961	25,402
	Other provisions	53,214	42,943	53,214	42,943
	Total provisions	144,308	81,758	144,308	81,758
17	Subordinated debt				
	Subordinate loan capital	328,000	328,000	328,000	328,000
	Total subordinated debt	328,000	328,000	328,000	328,000
18	Equity				
	Share capital	300,000	300,000	300,000	300,000
	Revaluation reserves	117,266	100,675	116,610	100,020
	Other reserves	166,749	184,615	217,770	228,338
	Statutory reserves	166,749	184,615	217,770	228,338
	Retained earnings or losses	2,355,695	2,262,249	2,305,330	2,219,181
	Proposed dividend	0	0	0	0
	Total equity	2,939,710	2,847,539	2,939,710	2,847,539
	1 /				

# Changes in equity

	Share capital DKK '000	Revaluation reserves DKK '000	<b>Reserves</b> DKK '000	Retained earnings DKK '000	<b>Dividends</b> DKK '000	Tota DKK '000
Group 2009	Bill 000	Bill 000	Diat 000	Diat 000	Britt 000	Brat 000
Equity as at 1.1.2009	300,000	100,675	184,615	2,262,249	0	2,847,539
Dividend paid for 2008					0	(
Profit for the year			-17,866	93,447	0	75,58
Income or expenses posted directly to equity						
Change in the valuation of owner-occupied properties		16,590				16,59
Total		16,590				16,59
Total income		16,590	-17,866	93,447		92,17
Equity carried forward at the end of 2009	300,000	117,266	166,749	2,355,695	0	2,939,71
Group 2008						
Equity as at 1.1.2008	300,000	84,675	221,337	2,285,299	60,000	2,951,31
Dividend paid for 2007					60,000	60,00
Profit for the year			-44,774	-14,998	0	-59,77
Income or expenses posted directly to equity Change in the valuation of						
owner-occupied properties		16,000				16,00
Total		16,000	44 774	14000		16,00
Total income Other additions and disposals		16,000	-44,774 9 052	-14,998 -8,052		-43,77
Equity carried forward			8,052	-8,032		
at the end of 2008	300,000	100,675	184,615	2,262,249	0	2,847,53
Bank 2009						
Equity as at 1.1.2009	300,000	100,020	228,338	2,219,181	0	2,847,53
Dividend paid for 2008					0	
Profit for the year			-10,568	86,149	0	75,58
Income or expenses posted directly to equity						
Change in the valuation of owner-occupied properties		16,590				16,59
Total		16,590	10 5 6 0	0.0.1.40		16,59
Total income Equity carried forward	700.000	16,590	-10,568	86,149		92,17
at the end of 2009	300,000	116,610	217,770	2,305,330	0	2,939,71
Bank 2008						
Equity as at 1.1.2008	300,000	84,020	289,996	2,217,295	60,000	2,951,31
Dividend paid for 2007 Profit for the year			EA ACO	E 710	60,000	60,00
Income or expenses posted directly to equity			-54,460	-5,312	0	-59,77
Change in the valuation of owner-occupied properties		16,000				16,00
Total		16,000				16,00 16,00
Winding-up of FIDANO A/S		10,000	-7,198	7,198		16,00
Total income		16,000	-61,658	1,886		-43,77
Equity carried forward	300,000	100,020	228,338	2,219,181	0	2,847,53

## Accounting policies

### General

The annual report of Arbejdernes Landsbank has been prepared in accordance with the Danish Financial Business Act, the Executive Order on Financial Reports for Credit Institutions etc., as well as guidelines issued by the Danish Financial Supervisory Authority. The accounting policies used are unchanged from those of previous years.

### Accounting estimates

This annual report has been prepared on the basis of certain specific assumptions, resulting in the use of accounting estimates. These estimates are made by the management of the bank in accordance with accounting policies and on the basis of historical experience as well as assumptions, which are considered reasonable and realistic by the management.

The areas involving a higher degree of assessment or complexity, or areas where assumptions and estimates are significant for the financial statements are as follows:

- write-downs on loans and receivables, where significant estimates are associated with the quantification of the risk that all future payments are not received. Furthermore, it should be noted that group-wise write-downs remain uncertain, since the Group only has a limited historical database on which to base calculations.
- listed financial instruments that are priced in markets with low revenue are associated with some uncertainty in the measurement of fair value.
- unlisted financial instruments for which there are significant estimates associated with measurement of fair value.

### Consolidated financial statements

The consolidated financial statements include the financial statements of Aktieselskabet Arbejdernes Landsbank and its subsidiaries, which are all fully owned by the parent company.

The annual results for subsidiaries are included in the Bank's financial statements according to the equity method. Internal transactions have been settled and adjustments have been made for changes in market values of shares in subsidiaries.

Thus, the Group's profit and equity are equal to the parent company's profit and equity.

### Intragroup transactions

Transactions with associated companies are based on contractually agreed prices on market terms or calculated on the basis of actual costs. Transactions with associated companies are based on market terms.

### Core earnings

Core earnings is defined as net earnings before expenses and excluding earnings from investment portfolios. Core earnings are divided into trade earnings and core earnings excluding trade earnings. Trade earnings include commission and charging extra brokerage fees on trading activities with financial instruments and currency. Trade earnings also include earnings concerning capital management and consultancy services, including commission and fees from investment associations and the Bank's pools and deposit fees.

### Core results

Core results are calculated from the total core earnings after deduction of costs relating to the core earnings.

# Investment portfolio earnings, excl. investment securities

Core results deal with the return on receivables from credit institutions and the portfolio of shares, bonds and derivates.

The results are calculated after expenses for funding and costs.

### Investment securities

The results of the investment securities deal with the return on unquoted shares that the Bank considers to be sector-related and which enable the Bank to be part of the infrastructure as an independent credit institution. The portfolio is managed by the Board of Management and the result is calculated after expenses for funding.

### Interest and commission

Interest income etc., interest expenses and current commission, including fees and commissions regarded as an integral part of the interest have been accrued within the financial year. Index adjustments of bonds and price adjustments of treasury bills are included under interest from bonds.

The portion of the interest relating to written-down claims is included under write-downs on loans etc.

Price adjustment of certificates of deposit issued by Danmarks Nationalbank is included under interest from credit institutions. The interest element on repurchase agreements, including price adjustments on zero-coupon securities, is included under the respective interest items depending on the counterparty.

Premiums (net) for forward transactions and interest on swap transactions (net) are included under other interest income.

### Foreign currency

Holdings and balances in foreign currency are included at the exchange-rates published by Nasdaq OMX Copenhagen A/S as at the end of the year as a best estimate of closing rates. Unlisted currencies are included at a conservatively estimated rate.

Income and expenditure in foreign currency are converted into DKK according to the rates that applied on the balance-sheet or realisation date.

### Pension pool schemes

Yields on funds in pension pool schemes are included as a separate operating item under value adjustments. An adjustment corresponding to the pension pool profits for the participants is also included under value adjustments and thus the results of the pension pool schemes are neutralised in the results of the Group and the Bank for the year.

### Financial instruments generally

Purchases and sales of financial instruments are included in the balance sheet on the settlement date at fair value, which is usually the same as the cost price. Derivative financial instruments are included on the contract date at fair value.

Financial assets are classified on the date of recognition in the trading holding and are measured at fair value or they are classified as receivables from credit institutions and loans and measured at amortised cost price.

Financial liabilities include debts to credit institutions, deposits, issued bonds and subordinate loan capital, and are measured at amortised cost price.

### Bonds, shares etc.

Listed securities are recognised at the closing rates calculated by the Nasdaq OMX Copenhagen A/S. Foreign listed securities are recognised at no more than the most recently listed market price converted into DKK on the basis of the respective exchange rates. Unlisted securities are generally recognised at fair value. When, in exceptional cases, it is not deemed possible to calculate fair value reliably, the cost price is used.

Repurchasing agreements in which the Bank has sold securities and repurchased them forward are included in the securities portfolio, and as a debt under either credit institutions or deposits. Repurchasing agreements in which the Bank has purchased securities and sold them forward are not included in the securities portfolio, but are included as a receivable, either under credit institutions or loans.

### Holdings in associated companies and group companies

Holdings in associated companies and group companies are valued at the companies' equity value for accounts purposes.

### Derivative financial instruments

Value adjustments to derivative financial instruments are based on the market value principle, corresponding to the price of entering into an identical off-setting transaction for the remaining term.

Derivative financial instruments are used in certain situations to hedge the interest-rate risk on fixedinterest deposits and loans. This is done through one-to-one hedging.

### Receivables from credit institutions etc. and loans

When they are first recognised, receivables from credit institutions and central banks, and loans, including mortgages, are measured at fair value with addition/ deduction of fees and commissions which are considered an integral part of the interest. The loans are subsequently recognised at amortised cost price.

Fixed-interest deposits and loans that are hedged by derivatives are adjusted to fair value to the extent that value adjustments are correlated to changes in the interest level.

Receivables from financing leasing contracts are measured at a value corresponding to the net investment in the leasing agreement.

Total Group credit commitments, in accordance with good and prudent accounting policies, have been subjected to a critical review. Write-downs are made on loans when there is objective evidence of impairment, and the effect of the relevant events affects the amount of the expected future payments.

Group write-downs are assessed individually as well as by groups of loans. Large commitments, including large corporate commitments, are assessed individually.

Write-downs are calculated as the difference between the carrying amount of the loan before write-down and the present value of the expected future cash flows. See also the comments on credit risk in the section about risk management.

### Intangible assets

Intangible assets include software acquired, which is recognised at cost. Cost includes the costs incurred to bring the individual piece of software into use. Acquired software is written off on a straight-line basis over its expected useful life (typically 3 years). This item also includes goodwill acquired in connection with purchase of branches and is annually tested for value impairment, where the management assesses future cash flows from acquired units. A number of factors such as technological developments, customer behaviour and the competitive situation affect such cash flows.

### Real property

Group owner-occupied properties are measured on the basis of the yield method.

The rate of return requirement for each property is fixed on the basis of the long-term interest-rate, a risk premium and a local allowance. Determination of the local allowance is made on the basis of external advice. Owner-occupied properties are depreciated on a straight-line basis over the anticipated useful life, taking into consideration the anticipated

Anticipated useful life is assessed as:	
Headquarters	100 years
Owner-occupied properties used to operate branches	50/75 years
Other owner-occupied properties	40 years

Properties taken over in conjunction with settlement of commitments are valued at the lowest of carrying amount and fair value with deduction of selling costs. No depreciation is made on these properties.

### Other tangible assets

Other tangible assets are recognised at cost less depreciation and amortisation. Straight line depreciation is used for the expected useful life (typically 3 to 5 years) with deduction of the residual value expected from the asset at expiry of its useful life. Conversion of rented premises is depreciated over 10 years. This item also includes assets under operating leasing contracts.

### Deferred tax

Tax assets are valued if it is considered highly probable that they will be used in the future.

Provisions for deferred tax are made when there is a tax obligation on temporary differences between the carrying amount and the tax value.

Deferred tax is recognised as an asset if the tax asset exceeds the provisions for deferred tax and as a liability if the deferred tax assets are less than provisions for deferred tax. The value of the deferred tax is calculated without discounting.

#### Other assets

This item includes interest receivable and positive market values of spot transactions and derivative financial instruments.

### Debt to credit institutions and deposits

Debt to credit institutions and deposits is recognised at the date the loan was taken up at the amount received after deduction of any transaction costs. It is subsequently measured at amortised cost price.

The Bank applies the value of surplus collateral deposited for outstanding accounts with Danmarks Nationalbank in its calculation of cash resources. The value of the collateral deposited and the surplus collateral is disclosed in a note to the financial statements.

### Current tax

Calculated tax regarding the financial year and previous financial years with deduction of tax paid is disclosed as a liability if the amount of tax paid is lower than the calculated tax, and as an asset if the tax paid exceeds the calculated tax.

### Other liabilities

This item includes interest due, as well as negative market values of spot transactions and derivative financial instruments.

### Provisions

Guarantees and other obligations that are uncertain in terms of amount or settlement date are included as provisions when it is probable that the obligation will lead to payment. The obligation is an expression of the present value of the costs necessary to meet the obligation.

Obligations regarding anniversary bonuses are successively included regardless of the fact that the future payment is conditional upon employment on the payment date.

Pension contributions are provided in the balance sheet when they concern employees with an agreement to terminate employment within the financial year and for whom the Bank has agreed to pay pension contributions until pension age, as well as pension commitments to retired executives and employees who have resigned.

Pension contributions for unused commitments to retire prior to pension age are not provided in the balance sheet. This amount is disclosed under contingent liabilities. All obligations are calculated on the basis of an actuarially calculated capitalised value.

### Dividends

Dividends are recognised as a liability at the date when they are approved at the general meeting. Proposed dividend for the financial year is included as a separate item under equity.

### Large exposures

Exposures which, after deductions pursuant to the Executive Order on Large Exposures, constitute 10 per cent or more of the base capital are included in the calculation of key figures.

### Segment accounts

The Group does not prepare segment accounts as neither its activities nor its geographical markets differ from each other significantly.

### Solvency

The Group and Aktieselskabet Arbejdernes Landsbank calculate the solvency ratio pursuant to the Executive Order on Capital Adequacy. A solvency need is also calculated, which reflects the requirements for necessary capital in relation to the assets acquired, the risk involved and stress testing of future developments in relation to the Bank's own strategy. The solvency need is calculated quarterly and reported to the Danish Financial Supervisory Authority with simultaneous announcement on the Bank's website www.al-bank.dk.

#### Tax

The Bank is taxed jointly with its subsidiaries. Computed tax on income for the year and deferred tax are allocated to the individual company.

### **Risk management**

Pursuant to section 60 of the Executive Order on Capital Adequacy, credit institutions are required to publish a wide range of detailed information about risk policies and risk management. This can also be expressed in terms of the solvency need, where the Bank's Board of Directors, based on the expected level of activity, has reached a conviction that the necessary capital is present - even under stress testing of both activity level and risk developments. The Bank has chosen to publish this information as a Group Risk Report and a solvency needs statement on its website: www.al-bank.dk.

Risk management in general aims at ensuring that the Group obtains sufficient earnings on an ongoing basis - and thus consolidation - in order to provide for a strong basis for performance of its business activities.

The financial turbulence in 2009 is a consequence of a liquidity crisis that started in 2007 due to lack of confidence between credit institutions. In Denmark, a state-funded guarantee scheme was introduced for banks in "Bank Package I". This scheme ensures that customers' deposits are fully secured for the duration of the state-guarantee for the period up to 30 September 2010.

Arbejdernes Landsbank is very focused on its liquidity situation. Despite a large liquidity reserve at present, the Bank has applied for and obtained approval of an individual state guarantee for non-subordinated unsecure debt and/or bond issue in order to attract additional liquidity, if this is deemed necessary. After 30 September 2010, there is a risk that the financial market will act nervously when the state guarantee for customer deposits is reduced to the depositor guarantee associated to bank customers, which now covers EUR 100,000 or approx. DKK 750,000.

In order to ensure that Arbejdernes Landsbank remains a strong financial entity for the Bank's owners and the customers of the Group, management of assumed risks, including market, credit and operational risks has received special attention.

## Market risk

Market risk is the risk that the market value of the Group's assets and liabilities changes as a result of market conditions.

The Group's total market risk in interest-rate, exchangerate, and share-price risks is monitored centrally by the Bank's Treasury Division. These risks are controlled in accordance with the framework and instructions laid down by the Board of Directors and Executive Management of the Bank.

The individual risk areas are monitored continually, and the Bank's management receive regular reports about them. In cooperation with Bankernes EDB Central, the Bank is constantly developing its tools to identify and manage the risks that influence the company daily.

### Interest-rate risk

Interest-rate risk covers the Group's total risk of losses as a result of changes in interest rates on the financial markets. The risk is managed on the basis of instructions based on the principles in the standard method outlined in the Executive Order on Capital Adequacy.

Calculation of the interest-rate risk on fixed-interest claims is based on the modified duration of each instrument, whereas the interest-rate risk on convertible mortgage bonds and bonds with interest ceilings is based on the correction factors issued by the Danish Financial Supervisory Authority.

The interest-rate risk is by far the greatest part of the Group's overall market risk, when calculated using traditional calculation methods.

Calculated using the method recommended by the Danish Financial Supervisory Authority, the Group's interest-rate risk amounted to DKK 103.7 mill. from a 1-percentage-point fluctuation in the interest rate, compared with DKK 132.9 mill. in 2008. This corresponds to 4.1 per cent (5.6 per cent in 2008) of the Group's core capital after deductions.

Interest-rate risk	<b>2009</b> DKK '000	<b>2008</b> DKK '000
Broken down by types of business:		
Bonds, etc.	211,204	150,804
Mortgages	12,687	13,026
Deposits and loans as well as outstanding accounts with credit		
institutions	31,307	10,065
Derivative financial instruments	-151,479	-40,952
Total	103,719	132,943

Interest-rate risk	<b>2009</b> DKK '000	<b>2008</b> DKK '000
Broken down by foreign-exchange rate:		
DKK	107,353	146,637
EUR	-3,878	-14,289
SEK	640	845
USD	-593	-535
GBP	281	135
CHF	-82	142
NOK	0	15
Other foreign-exchange rates	-2	-7
Total	103,719	132,943

Interest-rate risk	<b>2009</b> DKK '000	<b>2008</b> DKK '000				
Broken down by modified duration (D):						
$0 < D \le 3$ Months	2,854	-2,315				
$3 < D \le 6$ Months	1,281	1,352				
$6 < D \le 9$ Months	176	106				
9 < D <= 12 Months	8,915	19,478				
1 < D <= 2 Years	16,182	24,192				
2 < D <= 3,6 Years	47,394	41,982				
3,6 years < D	26,917	48,148				
Total	103,719	132,943				

### Currency risk

The currency risk covers the Group's total risk of losses as a result of changes in currency exchange rates on the financial markets, and it is managed through frameworks for open positions in the individual currencies.

The Group's low risk exposure to currency fluctuations is expressed by the currency exchange-rate indicator 2, which describes the maximum loss from currency fluctuations within a 10-day period with a probability rate of 99 per cent.

The Group's reports for 2009 have shown a risk of between DKK 2.5 mill. and DKK 6.3 mill., corresponding to a maximum of 0.3% of core capital after deductions.

	<b>Q4</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>
	2008	2009	2009	2009	2009
	DKK '000				
Currency exchange rate indi- cator 2	5,419	6,347	5,805	2,498	5,545

### Share-price risk

At the end of 2009, holdings of listed shares totalled DKK 73.9 mill., while holdings of unlisted shares amounted to DKK 752.3 mill. Unlisted shares are primarily shares in sector-related companies. The risk is managed on the basis of instructions on general market-price risk and specific counterparty risk. At the end of 2009, holdings in associated companies amounted to DKK 317.3 mill.

Share-price risk	<b>2009</b> DKK '000	<b>2008</b> DKK '000
Listed shares	73,933	234,910
Unlisted shares	752,283	736,113
Associated companies	317,261	322,195
Total	1,143,477	1,293,218

### Derivative financial instruments

Derivative financial instruments are used in certain situations for hedging and managing market risks. Managing risk in this connection is an integral part of managing the risk of the underlying instruments.

### Credit risk

The credit risk is the risk that, as a result of lack of funds or intention, a customer is unable to meet repayment obligations on the agreed date. Repayment obligations include receivables, loans and guarantees.

Credit risk can also arise in connection with trading in currency, securities and derivative financial instruments.

### Credit management

The overall credit risk is managed in accordance with policies and frameworks adopted and stipulated by the Bank's Board of Directors and Executive Management. The Bank's Credit Department lays down the framework for risk and collateralisation in its procedures.

Credit authorisation is delegated so that most decisions can be made by the individual branches. Larger and more complicated credit matters are managed directly at the Credit Management Department together with the account-holding branch.

Granting credit is based on establishing an appropriate creditworthiness assessment which, in combination with objective advice, ensures customers optimum and sustainable solutions. New requirements are constantly being made to new loan products and the advice given in the financial sector. This is also why the Bank continues to give priority to training our consultants.

The Credit Department also takes part in staff credit training in order to help ensure that our customers receive uniform and competent advice.

#### Credit monitoring

Each year, the Bank's Credit Department follows up on the Bank's credit situation through a critical review of all large exposures, in order to assess the need for write-downs. Continuous dialogue with the Bank's branches ensures a uniform approach to granting credit and to write-downs.

Group loans and guarantees amounted to DKK 19.5 bn. at the end of 2009. The management considers that there is a satisfactory spread in the portfolio.

### Assessment of the need for write-downs

Write-downs on loans and receivables are made when there is objective evidence of impairment in value. The write-down is calculated as the difference between the value of the loan and the present value of estimated future repayments in the form of instalments and/or collateral.

As a minimum there will be objective evidence of impairment losses in one or more of the following situations:

- The debtor is in significant financial difficulties.
- The debtor breaches his contract, for example by failing to comply with his liability to make repayments and pay interest.
- The Group grants the debtor easier terms that would not have been considered if it had not been for the debtor's financial difficulties.
- It is likely that the debtor will go bankrupt or be subject to other financial reconstruction.

This has been translated by the Group into a number of criteria by which the individual loan is tested to determine the individual write-down.

The Bank is working on establishing a credit model in collaboration with Bankernes EDB Central. However, as this model is not ready yet, the Bank has decided to subject a significant proportion of the portfolio to assessment for individual write-downs, including all exposures in excess of DKK 50,000, on which there is objective evidence of impairment losses.

Loans which are not tested for individual write-downs or which are not written down after individual testing for write-downs are tested for group-wise write-downs. On the basis of a combined rating and customer segmentation model, 19 groups have been set up, each of them with uniform credit-risk characteristics. The group-wise write-downs for receivables from credit institutions and central banks, unions and associations, and loans to the public sector have been set at DKK 0.

With regard to other groups, a qualified estimate has been made of the risk of losses on the basis the present value of the group's expected repayments. The estimates and calculations applied are based on assumptions considered by the management as probable. In collaboration with Bankernes EDB Central, the Bank has developed a model which fulfils statutory requirements, in that the model is still being developed to enable use of a back-test to verify the group-wise write-downs that have been made.

	<b>2009</b> DKK mill.	<b>2008</b> DKK mill.
Group loans and guarantees broken down by sector		
Agriculture, hunting and forestry	108	66
Fisheries	0	1
Manufacturing industries	415	332
Building and construction	579	522
Retailers, restaurants and hotels	1,834	1,537
Transport, post and telephone	327	267
Credit and finance business	714	1,412
Property administration	2,517	2,554
Other corporate	1,132	1,306
Total corporate	7,626	7,997
Public authorities	216	335
Private	11,606	11,413
Total loans and guarantees	19,448	19,745

## **Operational risk**

Operational risk is the risk of financial loss due to errors in internal processes, human errors, system errors or losses as a consequence of extreme events.

On a quarterly basis the Board of Directors takes a view on the overall risks that form the basis for assessing the solvency need of the Group.

# Group companies

	2009	2009	2009	2009
	DKK '000	DKK '000	per cent	DKK '000
2009				
Name and address of registered office	Share capital carried forward	Equity carried forward	Ownership interest	Result
Consolidated subsidaries				
AL Finans A/S, Glostrup	6,000	51,012	100.0	7,181
Handels ApS Panoptikon, Copenhagen	500	12,841	100.0	118
	2009	2008	2009	2008
Associated companies				
Forsikrings-Aktieselskabet ALKA, Høje-Taastrup	88,099	966,349	32.1	-197,381
	2008	2008	2008	2008
	DKK '000	DKK '000	per cent	DKK '000
2022	DRR 000	DKK 000	per cent	DKK 000
2008	Chara conital	Eauitu	Oursership	Decult
Name and address of registered office	Share capital carried	Equity carried	Ownership interest	Result
	forward	forward	interest	
Consolidated subsidaries				
AL Finans A/S, Glostrup	6,000	43,831	100.0	-9,968
Handels ApS Panoptikon, Copenhagen	500	12,723	100.0	282
	2008	2007	2008	2007

	2000	2007	2000	2007
Associerede virksomheder				
Forsikrings-Aktieselskabet ALKA, Høje-Taastrup	88,099	1,200,810	32.1	156,285

## Share capital

	The Bank 2009 Number of shares	The Bank 2008 Number of shares
Composition of share capital		
Nominal price per share (DKK)		
1,000	23,535	23,162
2,000	1,417	1,449
3,000	1,021	1,036
4,000	8,772	8,783
5,000	764	782
10,000	594	605
20,000	791	792
100,000	1,229	1,229
500,000	20	20
1,000,000	67	67
10,000,000	1	1

# Rich on idealism

Signe Møller is rich on idealism. After a visit to a dump site in the outskirts of Mombasa in Kenya where she witnessed children living of and in the city's trash, she decided to start her own organisation "100 per cent for the Children". Signe is helping more than 200 children in Kenya escape poverty by providing them with food, clean drinking water and an education. Signe is a good example of how it is possible to enrich your life by giving to others.











## A/S Arbejdernes Landsbank – Group Five-year summary

		<b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>2007</b> DKK '000	<b>2006</b> DKK '000	<b>2005</b> DKK '00
Income statement						
Core earnings, excl. trade earnings		1,199,280	1,012,611	909,717	840,109	778,06
Trade earnings		81,670	87,153	111,421	97,817	86,85
Total core earnings		1,280,950	1,099,764	1,021,138	937,926	864,92
Costs and depreciation		-1,138,270	-926,700	-882,206	-828,698	-743,91
Core results before write-downs		142,680	173,064	138,932	109,228	121,01
Write-downs on loans, etc.		-308,731	-146,309	24,194	68,096	18,08
Core results		-166,051	26,755	163,126	177,324	139,09
Investment portfolio earnings,		· · · ·				· · · ·
excl. investment securities		369,772	-169,198	-5,985	44,535	74,36
Investment securities		-85,984	54,874	75,350	156,190	74,05
Profit/loss before tax		117,737	-87,569	232,491	378,049	287,52
Tax		-42,156	27,797	-39,988	-59,375	-66,44
Profit/loss		75,581	-59,772	192,503	318,674	221,07
Key figures						
Net interest and fee income		1,253,601	1,045,461	960,110	903,300	868,64
Value adjustments		276,669	-71,041	-2,237	140,826	87,12
Staff and administration expenses		-984,286	-860,217	-819,906	-761,501	-707,88
Value adjustments for holdings		501,200	000,217	010,000	701,001	101,00
in associated and group companies		-17,866	-38,053	91,845	51,272	22,82
Loans		16,943,243	17,351,571	13,222,594	11,143,320	9,160,27
Deposits, incl. pools		21,398,966		14,542,896	12,626,814	11,904,22
Equity		2,939,710	2,847,539	2,951,311	2,826,009	2,577,00
Total assets		30,533,702	31,834,076	25,709,125	22,283,628	20,175,9
Key figures *)						
Solvency ratio	%	13.0	12.0	12.1	12.2	12
	%	12.1	11.2	12.1	14.8	15
· · · · · · · · · · · · · · · · · · ·	%	4.1	-3.0	8.0	14.0	11
	%	2.6	-2.1	6.7	11.8	g
Ratio of operating income						
to operating expenses	DKK	1.08	0.92	1.27	1.49	1.3
Interest-rate risk**)	%	4.1	5.6	3.9	4.9	5
	%	6.7	15.7	13.2	8.8	8
Currency risk**)	%	0.2	0.2	0.1	0.1	0
Loans and write-downs in relation to deposits	%	81.8	92.8	92.2	89.9	79
Excess liquidity in relation to statutory						
	%	218.9	104.3	121.8	41.2	59
	%	87.3	101.7	68.0	76.2	131
	%	1.4	0.7	-0.1	-0.4	0
Growth in loans for the year	%	-2.4	31.2	18.7	21.6	13
Loans in relation to equity		5.8	6.1	4.5	3.9	3

\*) The definition of key figures is in accordance with guidelines from the Danish Financial Supervisory Authority.
 \*\*) The rules for calculating core capital after deductions changed in 2007. Comparative figures have not been adjusted.

## A/S Arbejdernes Landsbank – Bank Five-year summary

		<b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>2007</b> DKK '000	<b>2006</b> DKK '000	<b>2005</b> DKK '00
Income statement						
Core earnings, excl. trade earnings		1,099,306	934,532	842,207	767,497	715,7
Trade earnings		81,670	87,153	111,421	97,817	86,8
Total core earnings		1,180,976	1,021,685	953,628	865,314	802,6
Costs and depreciation		-1,067,833	-863,576	-824,135	-772,590	-695,1
Core results before write-downs		113,143	158,109	129,493	92,724	107,5
Write-downs on loans, etc.		-289,878	-120,649	27,374	72,017	19,7
Core results		-176,735	37,460	156,867	164,741	127,3
Investment portfolio earnings,			,			
excl. investment securities		369,772	-169,197	-5,985	44,535	74,3
Investment securities		-80,558	41,315	78,417	160,487	81,8
Profit/loss before tax		112,479	-90,422	229,299	369,763	283,5
Тах		-36,898	30,650	-36,796	-51,089	-62,4
Profit/loss		75,581	-59,772	192,503	318,674	221,0
Key figures						
Net interest and fee income		1,183,738	994,531	914,831	859,381	825,1
Value adjustments		276,784	-72,427	-2,054	139,457	85,0
Staff and administration expenses		-937,805	-817,285	-779,222	-720,535	-671,1
Value adjustments for holdings		10 500	47.100	00.770	57.000	70.1
in associated and group companies		-10,568	-47,160	98,370	57,896	32,1
Loans		16,954,659	17,401,113	13,255,086	11,158,237	9,147,1
Deposits, incl. pools		21,406,246	19,079,536	14,575,944	12,635,413	11,901,9
Equity		2,939,710	2,847,539	2,951,311	2,826,009	2,577,0
Total assets		30,512,085	31,819,407	25,721,904	22,266,046	20,155,3
Key figures *)						
Solvency ratio	%	12.8	11.9	12.0	12.2	11
Core capital ratio **)	%	11.9	11.1	12.0	14.7	1
Return on equity before tax	%	3.9	-3.1	7.9	13.7	1
Return on equity after tax	%	2.6	-2.1	6.7	11.8	
Ratio of operating income						
to operating expenses	DKK	1.08	0.91	1.28	1.52	1.
Interest-rate risk**)	%	3.8	5.3	3.7	4.7	
Currency position**)	%	6.7	15.8	13.4	8.8	ł
Currency risk**)	%	0.2	0.2	0.1	0.1	(
Loans and write-downs in relation to deposits	%	81.7	92.8	92.2	89.9	78
Excess liquidity in relation to statutory						
requirements for liquidity	%	221.9	104.8	121.5	41.3	59
Sum of large exposures	%	88.2	102.7	66.9	74.8	13
Write-down ratio for the year	%	1.4	0.6	-0.1	-0.4	(
Growth in loans for the year	%	-2.6	31.3	18.8	22.0	13
Loans in relation to equity		5.8	6.1	4.5	3.9	3

\*) The definition of key figures is in accordance with guidelines from the Danish Financial Supervisory Authority.
 \*\*) The rules for calculating core capital after deductions changed in 2007. Comparative figures have not been adjusted.

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## Notes to the income statement

Nc	te	<b>Group</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>Bank</b> 2009 DKK '000	<b>2008</b> DKK '000
1	Interest income				
	Receivables from credit institutions and central banks	57,242	179,407	57,130	179,160
	Loans and other receivables	1,169,920	1,126,763	1,109,373	1,083,415
	Bonds	335,282	294,201	335,282	294,201
	Derivative financial instruments	000,202	20 1/201	0007202	20 1/201
	Currency contracts	-4,942	-2,283	-4,942	-2,283
	Interest-rate contracts	-11,117	-11,273	-11,117	-11,273
	Share contracts	0	-878	0	-878
	Total derivative financial instruments	-16,059	-14,434	-16,059	-14,434
	Other interest income	1,581	1,201	90	1,201
	Total interest income	1,547,966	1,587,138	1,485,816	1,543,543
		1,5 17,5 0 0	1,507,150	1,100,010	1,515,515
	Of this, genuine purchase and resale transactions posted under:				
	Receivables from credit institutions and central banks	47	5,691	47	5,691
	Loans and other receivables	33,019	1,849	33,019	1,849
		,	,		,
2	Interest paid				
	Debt to credit institutions and central banks	-89,856	-319,739	-89,743	-319,735
	Deposits and other debt	-449,559	-514,370	-449,704	-515,598
	Issued bonds	-25,147	-1,429	-25,147	-1,429
	Subordinated debt	-21,465	-2,404	-21,465	-2,404
	Other interest paid	-794	-879	-792	-672
	Total interest paid	-586,821	-838,821	-586,851	-839,838
	Of this, genuine sale and repurchase transactions posted under:				
	Debt to credit institutions and central banks	-4,541	-1,319	-4,541	-1,319
		7,371	1,515	7,571	1,515
3	Fee and commission income				
	Securities trading and custody accounts	61,266	72,091	61,266	72,091
	Money transmission services	69,814	63,815	69,814	63,815
	Loan fees	90,898	85,373	83,727	79,522
	Guarantee commission	28,866	20,948	28,891	20,962
	Other fees and commissions	46,228	41,857	31,998	29,551
	Total fee and commission income	297,072	284,084	275,696	265,941
		,		,	
4	Value adjustments				
	Bonds	189,841	-17,001	189,841	-17,001
	Shares, etc.	30,459	6,129	30,459	4,893
	Currency	33,632	-45,743	33,747	-45,893
	Derivative financial instruments				
	Currency contracts	24,282	18,055	24,282	18,055
	Interest-rate contracts	2,309	-43,667	2,309	-43,667
	Share contracts	-1,388	141	-1,388	141
	Total derivative financial instruments	25,203	-25,471	25,203	-25,471
	Assets linked to pool schemes	42,319	-35,345	42,319	-35,345
	Deposits in pool schemes	-42,319	35,345	-42,319	35,345
	Other assets	2,690	11,045	2,690	11,045
	Other liabilities	-5,156	0	-5,156	0
-	Total value adjustments	276,669	-71,041	276,784	-72,427

Nc	ote	<b>Group</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>Bank</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000			
5	Staff and administration expenses							
	Salaries and remuneration to the Board of Directors,							
	Executive Management and Board of Representatives	E O E O	4706	E OE 9	4 706			
	Executive Management	-5,058	-4,796	-5,058	-4,796			
	Board of Directors	-1,171	-1,142	-1,171	-1,142			
	Board of Representatives	-279	-224	-279	-224			
	Total	-6,508	-6,162	-6,508	-6,162			
	Staff expenses	477.000	405 470	450 550	400.161			
	Salaries	-477,626	-425,472	-450,558	-400,161			
	Pensions	-55,534	-57,609	-53,059	-55,269			
	Social security expenses	-3,651	-3,170	-3,480	-3,036			
	Payroll tax	-38,100	-32,319	-35,944	-30,397			
	Total	-574,911	-518,570	-543,041	-488,863			
	Other administration expenses	-402,867	-335,485	-388,256	-322,260			
	Total staff and administration expenses	-984,286	-860,217	-937,805	-817,285			
	Auditor's remuneration							
	Total fees for the audit firms elected by the general meeting,	1 770	0.775	1 505	0 7 0 7			
	which carry out the statutory audit	-1,732	-2,775	-1,525	-2,383			
	Of this, services other than audit	-465	-1,773	-390	-1,510			
	Number of employees							
	The average number of employees during the financial year,		0.07					
	converted to full-time employees	1,035	963	991	921			
6	Tax							
	Tax on profit for the year	0	0	0	0			
	Change in deferred tax in respect of profit for the year	-42,228	27,985	-36,970	30,721			
	Adjustments in respect of previous years	72	-188	72	-71			
	Total tax	-42,156	27,797	-36,898	30,650			
	Effective tax rate							
	Corporation tax in Denmark	25.0	25.0	25.0	25.0			
	Adjustments in respect of previous years	-0.1	-0.2	-0.1	-0.1			
	Non-taxable income and expenses	10.9	6.9	7.9	9.0			
	Total effective tax rate	35.8	31.7	32.8	33.9			
_		33.8	51.7	32.0	55.9			

## Notes to the balance sheet

No	ote	<b>Group</b> 2009 DKK '000	<b>2008</b> DKK '000	<b>Bank</b> 2009 DKK '000	<b>2008</b> DKK '000
7	Receivables from credit institutions and central banks	Bill 000	Bill 000	Bill 000	Diat 0000
	Receivables with notice from central banks	1,024,810	869,910	1,024,810	869,910
	Receivables from credit institutions	1,208,825	2,026,213	1,205,289	2,023,654
	Total receivables from credit institutions and central banks	2,233,635	2,896,123	2,230,099	2,893,564
	Broken down by remaining term				
	Call loans	33,046	111,309	33,046	111,307
	Up to 3 months	1,960,349	2,423,577	1,959,995	2,423,442
	More than 3 months and up to 1 year	75,476	186,650	74,415	186,274
	More than 1 year and up to 5 years	89,872	80,127	87,751	78,096
	More than 5 years	74,892	94,460	74,892	94,445
	Total	2,233,635	2,896,123	2,230,099	2,893,564
8	Loans and other receivables				
	Broken down by remaining term				
	Call loans	2,620,652	4,162,346	4,264,420	5,894,670
	Up to 3 months	2,984,031	2,743,259	2,672,081	2,459,864
	More than 3 months and up to 1 year	2,260,107	2,152,979	1,937,469	
	More than 1 year and up to 5 years	5,534,329	5,226,605	4,626,036	4,157,474
	More than 5 years	3,544,124	3,066,382	3,454,653	3,019,696
	Total	16,943,243			17,401,113
	Fixed interact loops that are hadred for interact rate rick		741,021		741,021
	Fixed-interest loans that are hedged for interest-rate risk				
	by interest swaps				
		193,519	209,280	193,519	209,280
	by interest swaps Loans at book value	193,519 190,133	209,280	193,519 190,133	
	by interest swaps	193,519 190,133 222,100	209,280 206,106 221,685	193,519 190,133 222,100	206,106
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount)	190,133	206,106	190,133	206,106 221,685
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector	190,133 222,100 %	206,106 221,685 %	190,133 222,100 %	206,106 221,685 %
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities	190,133 222,100	206,106 221,685	190,133 222,100	206,106 221,685 %
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate	190,133 222,100 % 1	206,106 221,685 % 2	190,133 222,100 % 1	206,106 221,685 % 22
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry	190,133 222,100 % 1 1	206,106 221,685 % 2 2 0	190,133 222,100 % 1 0	206,106 221,685 % 22
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power,	190,133 222,100 % 1 1 1 0	206,106 221,685 % 2 2 0 0	190,133 222,100 % 1 0 0	206,106 221,685 % 2 0 0 0
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants	190,133 222,100 % 1 1 0 2	206,106 221,685 % 2 0 0 0 2	190,133 222,100 % 1 0 0 0 2	206,106 221,685 20 0 0 0
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction	190,133 222,100 % 1 1 0 2 3	206,106 221,685 22 2 0 0 0 2 2 3	190,133 222,100 % 1 0 0 0 2 2 2	206,106 221,685 % 2 0 0 0 1 2 2
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels	190,133 222,100 % 1 1 0 2 3 3 9	206,106 221,685 22 0 0 0 2 2 3 3 8	190,133 222,100 % 1 0 0 0 2 2 2 8	206,106 221,685 0% 0 0 0 1 2 7
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels Transport, post and telephone Credit and finance business as well as insurance	190,133 222,100 % 1 1 0 2 3 9 2	206,106 221,685 % 2 0 0 0 0 2 3 3 8 1	190,133 222,100 % 1 0 0 0 2 2 2 8 2 8 2	206,106 221,685 0% 0 0 0 1 2 7 7 1
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels Transport, post and telephone Credit and finance business as well as insurance business Property administration, estate agency, and	190,133 222,100 % 1 1 0 2 3 9 2 2 4	206,106 221,685 22 0 0 0 2 3 3 8 1 1 7	190,133 222,100 % 1 0 0 0 2 2 2 8 2 8 2 12	206,106 221,685 0% 0 0 0 0 0 1 2 7 7 1 1 6
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels Transport, post and telephone Credit and finance business as well as insurance business Property administration, estate agency, and business services	190,133 222,100 % 1 1 0 2 3 9 2 2 4 13	206,106 221,685 22 0 0 0 2 3 8 1 1 7 13	190,133 222,100 % 1 0 0 0 2 2 2 8 2 2 8 2 12 13	206,106 221,685 0% 0 0 0 0 0 1 2 7 7 1 1 6 13
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels Transport, post and telephone Credit and finance business as well as insurance business Property administration, estate agency, and business services Other corporate	190,133 222,100 % 1 1 0 2 3 9 2 2 4 1 3 5	206,106 221,685 22 0 0 0 2 3 8 1 1 7 13 7	190,133 222,100 % 1 0 0 0 2 2 2 8 2 2 8 2 12 12 13 5	206,106 221,685 0 0 0 0 1 2 7 1 1 16 13 5
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels Transport, post and telephone Credit and finance business as well as insurance business Property administration, estate agency, and business services Other corporate Total corporate	190,133 222,100 % 1 1 0 2 3 9 2 3 9 2 2 4 4 13 5 5 <b>39</b>	206,106 221,685 % 2 0 0 0 0 2 3 3 8 1 1 7 13 7 41	190,133 222,100 % 1 0 0 0 2 2 2 8 2 2 8 2 12 12 13 5 44	206,106 221,685 0 0 0 0 1 2 7 1 1 16 13 5 <b>45</b>
	by interest swaps Loans at book value Interest swaps at fair value of the hedge leg Interest swaps at nominal value (principal amount) Loans and guarantees broken down by sector Public authorities Corporate Agriculture, hunting and forestry Fisheries Manufacturing, extraction of raw materials, power, gas, water and heat plants Building and construction Retailers, restaurants and hotels Transport, post and telephone Credit and finance business as well as insurance business Property administration, estate agency, and business services Other corporate	190,133 222,100 % 1 1 0 2 3 9 2 2 4 1 3 5	206,106 221,685 22 0 0 0 2 3 8 1 1 7 13 7	190,133 222,100 % 1 0 0 0 2 2 2 8 2 2 8 2 12 13 5	209,280 206,106 221,685 % 20 20 20 7 0 0 0 0 0 0 0 0 0 1 1 2 7 7 1 1 1 6 13 5 5 45 53 100

Note	<b>Group</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>Bank</b> 2009 DKK '000	<b>2008</b> DKK '000
8 Loans and other receivables (continued)				
Individual write-downs on loans				
Accumulated write-downs on loans brought forward	279,167	151,315	254,835	146,556
Write-downs for the year	319,418	185,870	305,969	164,159
Reversal of write-downs	96,912	53,512	92,932	53,029
Other movements	10,398	7,773	10,398	7,773
Actual loss (written off), previously written down	22,076	12,279	15,489	10,624
Total accumulated write-downs on loans carried forwa		279,167	462,781	254,835
Group-wise write-downs on loans				
Accumulated write-downs on loans brought forward	57,262	33,259	55,695	33,167
Write-downs for the year	23,937	28,687	23,937	27,212
Reversal of write-downs	20,562	10,470	20,257	10,470
Other movements	3,432	5,786	3,432	5,786
Total accumulated write-downs on loans carried forwa	ard 64,069	57,262	62,807	55,695
Total write-downs on loans				
Accumulated write-downs on loans brought forward	336,429	184,574	310,530	179,723
Write-downs for the year	343,355	214,557	329,906	191,371
Reversal of write-downs	117,474	63,982	113,189	63,499
Other movements	13,830	13,559	13,830	13,559
Actual loss (written off), previously written down	22,076	12,279	15,489	10,624
Total accumulated write-downs on loans carried forwo	ard 554,065	336,429	525,588	310,530
Loans and receivables with objective evidence of impair losses which have not been fully written down	ment			
Assessed individually Amortised cost before write-down	050.071	796 277	796 770	741 001
Write-down	858,271	386,273	786,330	341,821
Amortised cost after write-down	306,977 551,294	171,969 <b>214,304</b>	284,781 <b>501,549</b>	151,489 190,332
	331,231	211,501	501,515	100,002
Group assessment				
Amortised cost before write-down	10,775,173	7,519,634	9,639,225	7,518,066
Write-down	64,069	57,262	62,807	55,695
Amortised cost after write-down	10,711,104	7,462,372	9,576,418	7,462,371
Assessed in total				
Amortised cost before write-down	11,633,444		10,425,555	7,859,887
Write-down	371,046	229,231	347,588	207,184
Amortised cost after write-down	11,262,398	7,676,676	10,077,967	7,652,703
9 Bonds at fair value				
Government bonds	11,215	8,961	11,215	8,961
Mortgage-credit bonds	7,643,981	7,579,258	7,643,981	7,579,258
Other bonds	1,067,232	1,135,693	1,067,232	1,135,693
Total bonds at fair value	8,722,428	8,723,912	8,722,428	8,723,912
Of this, sold as part of genuine sale and repurchase transac		0	271,236	0
10 Shares, etc.				
Listed on Nasdaq OMX Copenhagen A/S	71,632	215,355	71,632	215,355
Listed on Masdaq OMX Copenhagen A/S	2,173	19,555	2,173	19,555
Unlisted shares, etc.	752,311	736,113	752,311	736,113
Total shares, etc.	826,116	971,023	826,116	971,023
	020,110	571,025	020,110	571,023

No	te	<b>Group</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>Bank</b> 2009 DKK '000	<b>2008</b> DKK '000
11	Total land and buildings	Diric 000	DIKK 000	DRR 000	DIRK 000
	Owner-occupied properties				
	Revalued amount brought forward	444,328	398,400	443,568	397,640
	Additions during the year	4,646	21,077	4,646	21,077
	Depreciation	2,238	1,978	2,238	1,978
	Changes in value recognised directly in equity	16,590	16,000	16,590	16,000
	Value changes recognised in the income statement	-1,503	10,829	-1,503	10,829
	Total revalued amount carried forward	461,823	444,328	461,063	443,568
10	Other tensible fixed excets				
12	Other tangible fixed assets				
	Cost brought forward	174,660	146,520	31,255	20,779
	Additions during the year, including improvements	56,120	87,862	11,074	11,544
	Disposals during the year	51,802	59,722	1,350	1,068
	Total cost carried forward	178,978	174,660	40,979	31,255
	Depreciation and amortisation brought forward	38,881	27,876	8,647	2,84
	Disposals during the year	16,718	14,445	686	414
	Depreciation for the year	28,530	25,450	5,606	6,220
	Total depreciation and amortisation carried forward	50,693	38,881	13,567	8,642
	Total other tangible fixed assets	128,285	135,779	27,412	22,608
	Written off immediately during the year	2,782	4,884	2,724	4,884
13	Deferred tax assets and tax liabilities         + = tax assets       - = tax liabilities         Deferred tax brought forward	62,233	34,401	86,016	55,754
	Changes in deferred tax	-42,461	27,832	-37,090	30,262
	Total deferred tax carried forward	19,772	62,233	48,926	86,01
	Deferred tax broken down by type				
	Tangible assets	-23,312	-18,129	9,714	12,093
	Loans	2,075	12,163	1,607	11,473
	Carryforward of losses	31,096	57,373	27,692	51,624
	Employee obligations	21,223	23,203	21,223	23,203
	Other	-11,310	-12,377	-11,310	-12,37
	Total deferred tax carried forward	19,772	62,233	48,926	86,010
14	Debt to credit institutions and central banks				
	Broken down by remaining term				
	Call debt	1,858,311	1,337,072	1,858,311	1,337,072
	Up to 3 months	2,532,455	693,061	2,532,455	6,983,06
	More than 3 months and up to 1 year	0	0000,001	2,332,433	0,505,00
_	More than 1 year and up to 5 years	0	0	0	(
_	More than 5 years	0	0	0	(
	Total	4,390,766	8,320,133	4,390,766	8,320,13
	Genuine sale and repurchase transactions	270 427	0	276 427	
	Debt to credit institutions	276,427	0	276,427	C

No	te	<b>Group</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000	<b>Bank</b> <b>2009</b> DKK '000	<b>2008</b> DKK '000
15	Deposits and other debt				
	Call amounts	15,340,372	12,963,360	15,348,577	12,974,476
	Amounts with notice period	1,280,553	1,051,695	1,279,628	1,050,923
	Time deposits	2,607,680	3,189,887	2,607,680	3,189,887
	Special types of deposit	1,862,600	1,610,983	1,862,600	1,610,983
	Total	21,091,205	18,815,925	21,098,485	18,826,269
	Broken down by remaining term				
	Call amounts	15,923,994	13,459,073	15,932,198	13,470,189
	Up to 3 months	3,685,459	2,389,090	3,685,459	2,388,318
	More than 3 months and up to 1 year	147,324	1,684,462	146,400	1,684,462
	More than 1 year and up to 5 years	338,345	426,123	338,345	426,123
	More than 5 years	996,083	857,177	996,083	857,177
	Total	21,091,205	18,815,925	21,098,485	18,826,269
	Fixed-interest loans that are hedged for interest-rate risk by interest swaps				
	Loans at book value	1,505,157	0	1,505,157	(
	Interest swaps at fair value of the hedge leg	1,495,381	0	1,495,381	(
	Interest swaps at nominal value (principal amount)	1,515,260	0	1,515,260	(
16	Issued bonds at amortised cost price				
	Broken down by remaining term				
	More than 1 year and up to 5 years	813,663	499,487	812,669	499,487
	Total	813,663	499,487	812,669	499,487
17	Subordinated debt				
	Subordinated debt in the form of supplementary capital				
	Variable %, nominal DKK 328,000, mature 3.12.2018	328,000	328,000	328,000	328,000
	Share included in calculation of base capital	328,000	328,000	328,000	328,000
	Costs off raising loans during the year	0	0	0	(
10	Favity				
10	Equity Transformation from equity capital to base capital				
	Equity including profit/loss for the year	2,939,710	2,847,539	2,939,710	2,847,539
	Proposed dividend	0	2,047,555	2,555,710	2,047,553
	Intangible assets	11,172	20,846	10,509	19,50
	Deferred tax assets	19,772	62,233	48,926	
	Revaluation reserves	117,266	100,675	116,610	100,020
		117,200	100,075	110,010	100,020
	Deductions, cf. section 131(2), nos. 2)-3) of the Danish Financial Business Act	261.077	268,552	261.077	269.674
	Deductions, cf. section 131(2), nos. 2)-3) of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act	261,077	268,552	261,077	`
	of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act	0	0	0	(
	of the Danish Financial Business Act Excess deductions, cf. section 139(6)	0 2,530,423	0 <b>2,395,233</b>	0 2,502,588	2,372,328
	of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act Core capital after deduction	0	0 <b>2,395,233</b> 328,000	0 <b>2,502,588</b> 328,000	( <b>2,372,328</b> 328,000
	of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act Core capital after deduction Subordinated debt	0 <b>2,530,423</b> 328,000	0 <b>2,395,233</b> 328,000 100,675	0 <b>2,502,588</b> 328,000 116,610	2,372,328 328,000 100,020
	of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act Core capital after deduction Subordinated debt Revaluation reserves	0 <b>2,530,423</b> 328,000 117,266	0 <b>2,395,233</b> 328,000	0 <b>2,502,588</b> 328,000	( 2,372,328 328,000 100,020 2,800,348
	of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act Core capital after deduction Subordinated debt Revaluation reserves Base capital before deductions Deductions, cf. section 139(1), nos. 1)-3)	0 2,530,423 328,000 117,266 2,975,689	0 <b>2,395,233</b> 328,000 100,675 <b>2,823,908</b>	0 <b>2,502,588</b> 328,000 116,610 <b>2,947,198</b>	269,674 ( 2,372,328 328,000 100,020 2,800,348 269,674
	of the Danish Financial Business Act Excess deductions, cf. section 139(6) of the Danish Financial Business Act Core capital after deduction Subordinated debt Revaluation reserves Base capital before deductions Deductions, cf. section 139(1), nos. 1)-3) of the Danish Financial Business Act Excess deductions, cf. section 139(6)	0 2,530,423 328,000 117,266 2,975,689 261,076	0 <b>2,395,233</b> 328,000 100,675 <b>2,823,908</b> 268,552	0 <b>2,502,588</b> 328,000 116,610 <b>2,947,198</b> 261,076	<b>2,372,328</b> 328,000 100,020 <b>2,800,348</b>

## Other notes

No	te	<b>Group</b> 2009 DKK '000	<b>2008</b> DKK '000	<b>Bank</b> 2009 DKK '000	<b>2008</b> DKK '000
19	Contingent liabilities				
	Guarantees				
	Financial guarantees	986,892	811,722	986,892	812,922
	Guarantees for losses on mortgage loans	153,126	169,233	153,126	169,233
	Private Contingency Association	155,228	218,213	155,228	218,213
	Land registration and conversion guarantees	18,098	1,372	18,098	1,372
	Guarantee for subsidiary	0	0	6,164	5,000
	Other	1,191,041	1,193,287	1,184,877	1,188,287
	Total guarantees	2,504,385	2,393,827	2,504,385	2,395,027
	Other liabilities				
	Irrevocable credit commitments less than 1 year	1,811,585	1,679,091	1,529,348	1,389,802
	Irrevocable credit commitments more than 1 year	169,534	309,115	169,534	272,337
	Unutilised pension commitments	16,400	12,700	16,400	12,700
	Other	4,291	18,570	4,291	18,570
	Total other liabilities	2,001,810	2,019,476	1,719,573	1,693,409
	Total other contingent liabilities	4,506,195	4,413,303	4,223,958	4,088,436
20	For collateral deposited with Danmarks Nationalbank, clearing centres, etc.				
	Market value, bonds	5,951,494	6,696,426	5,951,494	6,696,426
	Of which, surplus collateral	5,951,494	1,985,837	5,951,494	1,985,837
21	Executive Management and Board of Directors				
	The amount of loans, charges, guarantees as well as collateral linked to these, established for the members of management below				
	Loans etc.				
	Executive Management	610	570	610	570
	Board of Directors	4,563	3,190	4,563	3,190
	Collateral				
	Executive Management	0	0	0	0
22	Board of Directors	2,555	2,584	2,555	2,584
22	Outstanding accounts with group and associated companies Asset item				
	Loans and other amounts receivable at amortised cost price	38,085	778,608	1,701,835	2,517,853
	Total asset items	38,085	778,608	1,701,835	2,517,853 2,517,853
	Liability item	56,065	778,008	1,701,035	2,317,033
	Deposits and other debt	291,482	908,678	303,740	920,753
	Total liability items	291,482	908,678 908,678	<b>303,740</b>	920,753 920,753
		201,702	500,070	505,740	520,155

Related parties include members of the Bank's Executive Management and Board of Directors as well as subsidiaries and associates. Related parties also include shareholders who own more than 20 per cent of the Bank's shares or more than 20 per cent of the voting rights in the Bank.

All transactions with related parties which, in addition to those stated in the notes on salaries and remuneration, only include ordinary deposits and loans as well as credit facilities, are carried out on market terms.

24 Pool assets				
Cash	11,817	10,221	11,817	10,221
Index-linked bonds	51,041	55,948	51,041	55,948
Other bonds	117,909	122,508	117,909	122,508
Investment association shares	85,863	49,314	85,863	49,314
Other shares, etc.	39,308	14,197	39,308	14,197
Other assets	1,823	1,079	1,823	1,079
Total pool assets	307,761	253,267	307,761	253,267

Note	Nominal value	Net market value	Positive market value	Negative market value
	DKK '000	DKK '000	DKK '000	DKK '000
25 Derivative financial instruments and spot transactions 2009 (Group and Bank)				
Currency contracts				
Spot transactions, purchase	5,789	25	25	0
Spot transactions, sale	3,676	15	15	0
Forward transactions/Futures, purchase	44,401	427	498	71
Forward transactions/Futures, sale	1,150,811	-680	389	1,069
Options, acquired	449,174	807	807	0
Options, issued	559,760	-1,260	0	1,260
Interest-rate contracts				
Spot transactions, purchase	105,947	-43	59	102
Spot transactions, sale	101,056	124	159	35
Forward transactions/Futures, purchase	1,060,618	303	891	588
Forward transactions/Futures, sale	2,849,141	-13,633	798	14,431
Options, acquired	297,660	3,364	3,364	0
Options, issued	297,660	-2,828	0	2,828
Swaps	2,933,373	0	61,673	61,673
Interest-rate swaps	3,690,995	-24,730	8,855	33,585
Share contracts				
Spot transactions, purchase	114,586	124	268	144
Spot transactions, sale	114,028	0	185	185
Options, acquired	435	591	591	0
Total	13,779,110	-37,394	78,577	115,971

Typically, all the contracts have a term of less than 1 year, except interest-rate swaps and swaps which have a term of up to 25 years.

	Nominal value	Net market value	Positive market value	Negative market value
	DKK '000	DKK '000	DKK '000	DKK '000
Derivative financial instruments and spots transactions 2008 (Group and Bank)				
Currency contracts				
Spot transactions, purchase	8,210	13	15	2
Spot transactions, sale	29,892	15	39	24
Forward transactions/Futures, purchase	2,907,935	-36,342	16,452	52,794
Forward transactions/Futures, sale	1,159,425	-96,488	1,476	97,964
Options, acquired	151,850	5,844	5,844	0
Options, issued	204,005	-6,690	0	6,690
Interest-rate contracts				
Spot transactions, purchase	66,754	126	167	41
Spot transactions, sale	78,596	-100	42	142
Forward transactions/Futures, purchase	1,820,220	10,985	10,985	0
Forward transactions/Futures, sale	1,569,237	-33,947	11	33,958
Options, acquired	249,012	2,102	2,102	0
Options, issued	149,012	-2,086	0	2,086
Swaps	0	0	0	0
Interest-rate swaps	1,074,905	-21,566	4,550	26,116
Share contracts				
Spot transactions, purchase	172,082	699	787	88
Spot transactions, sale	178,321	-416	241	657
Options, acquired	0	0	0	0
Total	9,819,456	-177,851	42,711	220,562

All currency and interest contracts have a term of less than 1 year, except interest-rate swaps which have a term of more than 1 year.

## Management positions held by members of the Board of Directors and the Executive Management in other Danish limited companies

### Members of the Executive Management

Gert R. Jonassen Chief Executive

Member of the Board of Directors of: Letpension Holding A/S Letpension IT A/S Letpension Livs- og Pensionsforsikringsselskab A/S LR Realkredit A/S Multidata A/S & Multidata Holding A/S Komplementarselskabet NFIT A/S PBS A/S & PBS Holding A/S Totalkredit A/S

**Ebbe Castella** Senior Executive Vice President

Member of the Board of Directors of: BI Asset Management Fondsmæglerselskab A/S BI Holding A/S

## Members of the Board of Directors

## Poul Erik Skov Christensen

Trade Union President, Fagligt Fælles Forbund – 3F

Member of the Board of Directors of: AL Finans A/S A/S A-Pressen Fagbevægelsens Erhvervsinvestering A/S Pension Danmark Holding A/S Pension Danmark Pensionsforsikringsaktieselskab

## Lars Andersen

CEO, AE – Arbejderbevægelsens Erhvervsråd

Member of the Board of Directors of: Industriens Pensionsforsikring A/S Industripension Holding A/S

## Harald Børsting

Chairman, Landsorganisationen i Danmark

Member of the Board of Directors of: A/S A-Pressen Højstrupgård A/S LO Plus A/S

## Thorkild E. Jensen

Trade Union President, Dansk Metal

Member of the Board of Directors of: A/S A-Pressen Fagbevægelsens Erhvervsinvestering A/S Industriens Pensionsforsikring A/S Industripension Holding A/S

## Mette Kindberg

Vice President, HK/Danmark

Member of the Board of Directors of: Fagbevægelsens Erhvervsinvestering A/S HK Huset A/S

## Johnny Skovengaard

Trade Union President, Forbundet Træ-Industri-Byg i Danmark

Member of the Board of Directors of: AKF Holding A/S ALKA Forsikring A/S Fagbevægelsens Erhvervsinvestering A/S Forsikrings-Aktieselskabet Alka Liv II Pension Danmark Holding A/S Pension Danmark Pensionsforsikringsaktieselskab

## Ole Wehlast

Trade Union President, Fødevareforbundet NNF

Member of the Board of Directors of: ESAHØJ A/S Industriens Pensionsforsikring A/S

## Jette Kronborg

Customer Advisor, employee representative

John Markussen Customer Consultant, employee representative

Ulla Strøm Nordenhof Shop Steward, employee representative

Henrik Thagaard Production Manager, employee representative

# Other board positions of the Executive Management

approved by the Board of Directors of Aktieselskabet Arbejdernes Landsbank, cf. section 80 of the Danish Financial Business Act as at 31 December 2009

## Gert R. Jonassen

Chief Executive

Member of the Board of Directors of: AL Finans A/S Finanssektorens Uddannelsescenter Foreningen Bankernes EDB Central Handels ApS Panoptikon Kooperationen Nordisk Finans IT P/S Regionale Bankers Forening

## Ebbe Castella

Senior Executive Vice President

Member of the Board of Directors of: AL Fonden Forvaltningsinstituttet for Lokale Pengeinstitutter Pensionskassen for Arbejdernes Landsbanks Personale

## **Board of Representatives**

Chairman: **Thorkild E. Jensen** *Trade Union President* Dansk Metal

Vice President: Harald Børsting Chairman Landsorganisationen i Danmark

Lars Andersen CEO AE – Arbejderbevægelsens Erhvervsråd

**Steen Andersen** *Vice President* Fagligt Fælles Forbund – 3F

Karin Bancsi Former Vice President HK/Danmark

**Inger Bolwinkel** *Trade Union Secretary* FOA – Fag og Arbejde

Jens Bærentsen CEO ALKA Forsikring

**Poul Erik Skov Christensen** *Trade Union President* Fagligt Fælles Forbund – 3F

Jeppe Christiansen CEO Fondsmæglerselskabet LD Invest A/S

Karsten Hansen Trade Union President Serviceforbundet

**Ole Ibsen** *Trade Union Advisor* Dansk Metal

**Kurt Jakobsen** *Organisation secretary* Fødevareforbundet NNF

**Flemming Knudsen** *Councillor* Århus Mette Kindberg Vice President HK/Danmark

Max Meyer Trade Union President Blik- og Rørarbejderforbundet i Danmark

**Poul Monggaard** *Trade Union President* Dansk Frisør- og Kosmetiker Forbund

Frode Nicolaisen Managing Director LO-Skolen

**Jørn Erik Nielsen** *Trade Union President* Malerforbundet i Danmark

**Claus Paulsen** *Head of Treasury* Forbundet Træ-Industri-Byg i Danmark

**Torben Poulsen** *Head of Treasury* Dansk Metal

**Jørgen Juul Rasmussen** *Trade Union President* Dansk El-Forbund

Lizette Risgaard Vice President Landsorganisationen i Danmark

Kim Simonsen Trade Union President HK/Danmark

Johnny Skovengaard Trade Union President Forbundet Træ-Industri-Byg i Danmark

**Mona Striib** *Vice President* FOA – Fag og Arbejde

**Ulla Sørensen** *Head of Treasury* Fagligt Fælles Forbund – 3F

**Ole Wehlast** *Trade Union President* Fødevareforbundet NNF

## **Employee representatives**

Tom Hansen Bank Security Officer

Ulla Strøm Nordenhof Shop Steward

Henrik Thagaard Production Manager

## Management etc.

## **Board of Directors**

Chairman Poul Erik Skov Christensen Trade Union President

Lars Andersen CEO AE – Arbejderbevægelsens Erhvervsråd, Chairman of the audit committee

Harald Børsting Chairman

Thorkild E. Jensen Trade Union President Member of the audit committee

Johnny Skovengaard Trade Union President

Mette Kindberg Vice President Member of the audit committee (Vice President)

Ole Wehlast Trade Union President

Elected by the Bank's Employees:

Jette Kronborg Customer Advisor

John Markussen Customer Consultant

Ulla Strøm Nordenhof Shop Steward

Henrik Thagaard Production Manager

#### **Executive Management**

Gert R. Jonassen Chief Executive

Ebbe Castella Senior Executive Vice President

## Audit

Deloitte Statsautoriseret Revisionsaktieselskab

Anne Marie Haas Head of Internal Audit Department Internal audit

## **Accounting Experts**

**Gita Grüning** *Chairman* Teknisk Landsforbund

Kaj Olsen Head of Treasury Serviceforbundet

#### Senior Management

Gert R. Jonassen Chief Executive

**Ebbe Castella** Senior Executive Vice President

Jan W. Andersen Executive Vice President, Treasury Division

Lasse Kiær Nielsen Executive Vice President, Credit Department

Kjeld Gosvig-Jensen Head of Legal Department

Finn Hansen Head of HR Department

Leif Klinge Head of Financial Department

Svend Randers Regional Manager

Per Rick Regional Manager

## Staff functions

Management Secretariat and Legal Department: **Kjeld Gosvig-Jensen** *Head of Legal Department* 

Niels Elkjær Madsen Head of the Executive Management Secretariat

Kirsten Fynbo Executive Vice President, Debt Collection

HR Department: Finn Hansen Head of HR Department

Simon Sinding Jørgensen Head of HR Development IT Department: Bent Bøjden IT Manager

Credit area: Jesper K. Karlsen Executive Vice President

Morten Pii Johannessen Executive Vice President, Risk Analysis

Jens Damgaard Nielsen Head of Housing Association

Treasury Division: Lars Theilmann Head of Business Support

Jørn N. Jensen Head of Trading Office

**Peter Normand** *Head of Customers Office* 

Marketing Department: Peter Froulund Marketing Manager

Owner-occupied properties and Mortgages Department: Søren Zak Head of Owner-occupied properties and Mortgages

Financial Department: Leif Klinge Head of Financial Department

Klaus Gydesen Head of Buildings and Facilities

Henrik Krog-Meyer Head of Distribution and Stores

Henrik Schneller Head of Procurement and Property Administration

#### Production Centres

Henrik Thagaard Production Manager, Glostrup

Ernst Hjernø Production Manager, Odense

Morten Kjær Production Manager, Århus

## Branches

## Jutland

Branch in Esbjerg Kongensgade 13, 6701 Esbjerg Branch manager: Klaus K. Andersen

**Branch in Fredericia** Danmarksgade 6, 7000 Fredericia Branch manager: Tommy Stricker

**Branch in Frederikshavn** Danmarksgade 67, 9900 Frederikshavn Branch manager: Bent Fick

**Branch in Frydenlund** Frydenlunds Allé 1, 8210 Århus V Branch manager: Erik Dahl

**Branch in Grindsted** Vestergade 12, 7200 Grindsted Head of Branch: Karin Liboriussen

**Branch in Haderslev** Gravene 3, 6100 Haderslev Branch manager: Henrik Borring

**Branch in Herning** Østergade 44, 7400 Herning Branch manager: John Dalum

Branch in Hjørring Sct. Olai Plads 2, 9800 Hjørring Branch manager: Jens Nørgård Jensen, *as at 1.1.2010* 

**Branch in Holstebro** Nørregade 32, 7500 Holstebro Branch manager: Jimmy Käehne

**Branch in Horsens** Søndergade 48, 8700 Horsens Branch manager: Susanne Daugaard

**Branch in Kolding** Buen 1, 6000 Kolding Branch manager: Jan Andersen

Filialen på Nordals Nordborgvej 24, 6430 Nordborg Head of Branch: Rene Grau

Branch in Nørresundby Brotorvet 4, 9400 Nørresundby Branch manager: Jesper Stærmose

**Branch in Randers** Østervold 18, 8900 Randers Branch manager: Lars Møller **Branch in Silkeborg** Tværgade 7, 8600 Silkeborg Branch manager: Dorthe Bechmann

**Branch in Skive** Nørregade 34, 7800 Skive Branch manager: Ellen Sandholm

**Branch in Sønderborg** Jernbanegade 7, 6400 Sønderborg Branch manager: Hans Termansen

**Branch in Vejgaard** Hadsundvej 39, 9100 Aalborg Branch manager: Carsten Christensen

**Branch in Vejle** Nørregade 18, 7100 Vejle Branch manager: Lars Thøstesen

**Branch in Viborg** Sct. Mathias Gade 34, 8800 Viborg Branch manager: Jesper Grave Andersen

**Branch in Viby** Skanderborgvej 190, 8260 Viby J. Branch manager: Jens Vorup

**Branch in Vojens** Vestergade 35, 6500 Vojens Branch manager: Hanne Westergaard

**Branch in Aabenraa** H.P. Hanssens Gade 12, 6200 Aabenraa Branch manager: Tom Kronborg

**Branch in Åbyhøj** Haslevej 17, 8230 Åbyhøj Branch manager: Steffen Kristensen

**Branch in Aalborg** Vingårdsgade 9, 9100 Aalborg Branch manager: Morten Juhl

**Branch in Århus** M.P. Bruuns Gade 22-24, 8100 Århus C Branch manager: Torben Andersen

#### Funen

**Branch in Dalum** Dalumvej 52, 5250 Odense SV Branch manager: Jakob Damgård Schmidt

Branch in Hunderup Skovsbovænget 10B, 5230 Odense M Branch manager: John Schmidt

**Branch in Højstrup** Rismarksvej 115A, 5210 Odense NV Branch manager: Ann Daugaard Skøt

**Branch in Munkebo** Bycentret, 5330 Munkebo Branch manager: John Schmidt

Branch in Nyborg Kongegade 4, 5800 Nyborg Branch manager: Ulrik Duvier Stærmose

**Branch in Odense** Fisketorvet 1, 5100 Odense C Branch manager: Susanne Bechsgaard

Branch in Svendborg Voldgade 16, 5700 Svendborg Branch manager: Tenna Holm Malling

**Branch in Vollsmose** Vollsmose Allé 10, 5240 Odense NØ Branch manager: Lars Dolleris Jensen

## Zealand

**Branch in Frederikssund** Havnegade 18, 3600 Frederikssund Acting Branch manager: Annie Aller

**Branch in Helsingør** Klostergade 1, 3000 Helsingør Branch manager: Anne Jørgensen

**Branch in Hillerød** Nordstensvej 2, 3400 Hillerød Branch manager: Helle Skou

**Branch in Kalundborg** Bredgade 55, 4400 Kalundborg Branch manager: Kim Krog

**Branch in Næstved** Vinhusgade 9, 4700 Næstved Branch manager: Niels Olsen

**Branch at Ro's Torv** Ro's Torv 14, 4000 Roskilde Branch manager: Kim Dam

**Branch in Roskilde** Støden 1, 4000 Roskilde Branch manager: John Nielsen

**Branch in Slagelse** Jernbanegade 2, 4200 Slagelse Branch manager: Jan Larsen

## Falster

**Branch in Nykøbing F** Langgade 32, 4800 Nykøbing F Branch manager: Flemming Møller

#### Copenhagen

Branch on Amager Amagerbrogade 60, 2300 København S Branch manager: Jørgen Palle Jensen

**Branch in Ballerup** Centrumgaden 35, 2750 Ballerup Branch manager: Thomas Larsen

**Branch on Bispebjerg** Frederiksborgvej 98, 2400 København NV Branch manager: Niels Lund Sørensen

**Branch in Brønshøj** Frederikssundsvej 128, 2700 Brønshøj Branch manager: Christian Barrett

**Branch in City** Vesterbrogade 5, 1502 København V Branch manager: Oskar Nielsen

**Branch at Enghave Plads** Enghave Plads 5, 1670 København V Branch manager: Jørgen Petersen

**Branch at Frederiksberg** Falkoner Allé 62, 2000 Frederiksberg Branch manager: Lars Alsøe

Branch in Gladsaxe Søborg Hovedgade 193, 2860 Søborg Branch manager: Per Jegsen Schmidt

**Branch in Glostrup** Banegårdsvej 9, 2600 Glostrup Branch manager: Jesper A. Nielsen

**Branch in Herlev** Herlev Hovedgade 136, 2730 Herlev Branch manager: Bo Mellerkær Larsen

**Branch in Hvidovre** Hvidovrevej 85, 2650 Hvidovre Branch manager: Anita Skov Carlsen

Branch in Kastrup Kastrupvej 201, 2770 Kastrup Branch manager: Niels Jørgen Jørgensen

Branch at Kongelundsvej Kongelundsvej 289, 2770 Kastrup Branch manager: Marianne Skov Jacobsen Branch in Lyngby Jernbanepladsen 14, 2800 Lyngby Branch manager: Jens Kristian Petersen

Branch in Mimersgade Mimersgade 49, 2200 København N Head of Branch: Henrik Larsen

**Branch on Nørrebro** Nørrebrogade 62, 2200 København N Branch manager: Helge Olsen

**Branch at Rundetårn** Landemærket 8, 1119 København K Branch manager: Kåre S. M. Breinholt

**Branch in Rødovre** Tårnvej 221, 2610 Rødovre Branch manager: Jeanet Kirling Bohnsen

Branch in Sydhavnen Borgbjergsvej 32, 2450 København SV Branch manager: Kim Foss Lund

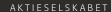
**Branch in Taastrup** Køgevej 75, 2630 Taastrup Branch manager: Jette Lund

**Branch in Valby** Valby Langgade 136, 2500 Valby Head of Branch: Helle Hjarsø

Branch in Vanløse Jernbane Alle 66, 2720 Vanløse Head of Branch: Lars Ottosen

**Branch on Østerbro** Ndr. Frihavnsgade 74, 2100 København Ø Branch manager: Lisbeth Ringsted







# 🖊 Arbejdernes Landsbank

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